

START OF TRANSCRIPT

[00:00:30] This is Commission President Hamdi [00:00:32] Mohammed convening the regular meeting of
[00:00:35] May 28, 2024. The time [00:00:38] is now 10:32 a.m.
[00:00:41] we're meeting in person today at the Sea
[00:00:43] Conference center and virtually via [00:00:46] Microsoft Teams. Present with me today are
[00:00:48] Commissioners Calkins, Cho Felleman, who's
[00:00:51] virtual, and Commissioner Hasegawa, who
[00:00:54] are gathered currently in the executive
[00:00:57] session room awaiting the public meeting [00:01:00] to be opened. We'll now recess into
[00:01:00] to be opened. We in now recess into
[00:01:06] regarding litigation, potential litigation
[00:01:10] or legal risk per RCW 4231
[00:01:14] ten, section one I. The session [00:01:17] is expected to last about 30 minutes and
[00:01:21] will reconvene into public session at
[00:01:24] 12:00 p.m. thank you.
[00:01:27] We are in recess.
[00:01:32] This is Commission President Hamdi [00:01:33] Mohammed convening our regular meeting of
[00:01:36] May 28, 2024. The time is now
[00:01:39] 10:54 a.m. i am returning to
[00:01:43] extend our executive session to discuss an
[00:01:46] additional new item regarding litigation, [00:01:49] potential litigation, litigation or legal
[00:01:52] risk per RCW 4230,
[00:01:55] section 110, section I.
[00:02:00] Let me repeat that. RCW 4231 ten
[00:02:04] section one I. The session is expected to [00:02:07] last for an additional 35 minutes and will
[00:02:10] reconvene into public session at 12:00
[00:02:13] p.m. pm. Thank you. We are back in
[00:02:17] recess.
[00:02:20] Commissioners, I call the public meeting [00:02:23] to order and have taken.
[00:02:30] Let's try this again. This is Commission
[00:02:33] President Hamdi Mohammed reconvening the
[00:02:36] regular meeting of May 28, 2024. The time
[00:02:39] is now 12:05 p.m. we are meeting in person [00:02:43] today at the Sea Conference center and
[00:02:46] virtually via Microsoft Teams. Clark Hart,
[00:02:48] please call the role of all commissioners
[00:02:51] in attendance. Thank you. Madam
[00:02:52] Commissioner. President, beginning with [00:02:54] Commissioner Calkins here.
[00:02:57] Thank you. Commissioner Cho present.
[00:03:00] Thank you. Commissioner Felleman joining us
[00:03:02] virtually present. [00:03:05] Thank you. Commissioner Hasegawa. Thank
[00:03:08] you. And Commissioner Mohammed present.
[00:03:10] Thank you. We do have a quorum established
[00:03:11] with a full board here today. Thank you.
[00:03:13] Clerk Hart. A few housekeeping items [00:03:15] before we begin. For everyone in the
[00:03:15] before we begin. For everyone in the [00:03:17] meeting room today, please turn your cell
[00:03:19] phones to silent. For anyone participating
[00:03:22] on Microsoft Teams, please mute your
[00:03:25] speakers when not actively speaking or [00:03:27] presenting. Please keep your cameras off
[00.00.21] prosonting. I loase keep your cameras on



[00:03:31]	unless you are a member of the commission
[00:03:33]	or the executive director participating
[00:03:35]	virtually or you are a member of the staff
[00:03:38]	in presentation mode and actively
[00:03:40]	addressing the commission. Members of the
[00:03:42]	public addressing the commission during
[00:03:44]	public comment may turn on their cameras
[00:03:46]	when their names are called, and then
[00:03:49]	you'll turn them back off again at the
	conclusion of your remarks. For anyone at
[00:03:53]	the dais today, please turn off the
	speakers on any computers and silence your
[00:03:58]	devices please also remember to address
	your request to be recognized, to speak
	through the chair, and wait to speak until
	you have been recognized. You'll turn your
	microphones on and off as needed.
	All the items noted here will ensure a
	smoother meeting. Thank you all. All votes
	today will be taken by a roll call method
	so it is clear for anyone participating,
	virtually how votes are casted.
	Commissioners will say aye or nay when
	their names are called. We're meeting
	today on the ancestral lands and waters of
	the Coast Salish people with whom we share
	a commitment to steward these natural
	resources for generations to come.
	This meeting is being digitally recorded
	and may be viewed or heard at any time on
	the port's website and may be
	rebroadcasted by King county television.
	Now please stand and join me for the
	pledge of allegiance.
	I pledge allegiance to the flag of the
	United States of America and to the
	republic for which it stands, one nation under God, indivisible, with liberty and
	justice for all.
	Thank you all. The first item of business
	today is the approval of the agenda. As a
	reminder, if a commissioner wishes to make
	a general comment for or against an item
	on the consent agenda, it is not necessary
	to pull the item from the consent agenda.
	Rather, you may offer supporting or
	opposing comments later in the meeting
	once we get to that part of the agenda,
	these comments are in order. Once the
	motion to approve the consent agenda has
	been made, however, it is appropriate at
	this time if a commissioner wants to ask a
	question of staff or wishes to have a
	dialogue on a consent agenda item to
	request the item be pulled for a separate
	discussion. Are there
	any items to be pulled from the consent
	agenda or a motion to rearrange today's
	meeting? Commissioners?
	Madam President, I move that we pull item
	8d regarding salaries
	and benefits for employees not covered by
	collective bargaining agreement from



[00:06:22]	consent. Thank you, Commissioner. Vice
[00:06:24]	President Hasegawa. We will pull that
[00:06:27]	item. Commissioners, are there any other
[00:06:31]	items that you would like to pull from the
[00:06:34]	consent agenda today or to rearrange any
	of the order of business today?
	Hearing? None. Commissioners, the question
	is now on approval of the agenda. Is there
	• • • • • • • • • • • • • • • • • • • •
	a motion to approve the agenda as amended?
	So move. Madam President,
	is there a second? I'll second. Great.
	There's a. There's. The motion has been
	made and seconded.
	The motion has been made and seconded. Is
	there any objections to approval of the
	agenda, as amended? Hearing? None. The
	agenda, as amended, has been approved.
[00:07:11]	There is one special order of of the day
[00:07:13]	today. Clark Hart. Please read the item
[00:07:15]	into the record, and then deputy executive
[00:07:18]	director Goon will then introduce the
	item, followed by commission strategic
	advisor Erica, who will then speak on the
	item. Thank you, Madam Commissioner
	President, this is item four, a
	proclamation commemorating may as Asian
	American and Native Hawaiian Pacific
	Islander Heritage Month. Commissioners as
	some of the fastest growing racial and
	ethnic groups in the nation, Asian
	American and Native Hawaiian and Pacific
	Islander communities represent a multitude
	of ethnicities, languages and experiences
	that enrich American and strengthen our
	community. During May, we take time to
	honor, recognize and celebrate the
	innumerable contributions, vibrant
[00:07:55]	cultures and rich heritage of Asian
	Americans and Native Hawaiians and Pacific
[00:07:59]	Islander communities. Our home of Asian
[00:08:02]	and Pacific Islander Employee Resource
[00:08:05]	Group, known as Happy is hosting several
	events this month and details can be found
	on compass, the internal webpage. Today's
	proclamation is another wonderful
	opportunity to celebrate these employees
	and their NHPI
	members of our community. Sorry about
	that. I'll now turn over to commission
	strategic advisor Erica Chung to introduce
	our presenters. Good afternoon,
	Commission President Mohammed
	Commissioners and deputy director Goon.
	My name is Erica Chung, strategic advisor
	for the commission office. It is an honor
	to introduce a special order, a
	proclamation honoring Asian American and
	Native Hawaiian Pacific Islander Heritage
	Month alongside readers from the port of
	Seattle, home for Asian Pacific Islander
[00:08:50]	Happy Employee Resource Group. As an Asian
	American Korean American, it is a proud
	moment for me personally to introduce this



[00:08:57]	order and proud to work with an
[00:08:59]	organization that creates a space for us
	to recognize and to elevate our diverse AA and NHPI
	community and contributions at
	the port of Seattle. Before I turn it over
	to our happy ERG members to help us read
[00:09:13]	the proclamation, I would like to
[00:09:15]	recognize our four happy ERG members.
[00:09:19]	They are Keoki Lau,
	security access specialist and native
	Hawaiian Khan Tavong Sac, lead total
	rewards specialist and laotian American
	Christian Santos, payroll operations
	assistance analyst and Filipino American
	will Tran, building inspector, plant
	examiner and Chinese Vietnamese American.
[00:09:42]	Now I'd like to turn it over to Keoki Lau.
[00:09:48]	Whereas together we are stronger.
	And whereas, Asian American and Native
	Hawaiian Pacific Islander heritage Month
	is a time to reflect on the long history
	of Asian American and Native Hawaiians and
	Pacific islanders across our nation, in
	our state and at the port of Seattle. And
	whereas, AA and NHPI
[00:10:13]	Heritage Month is also a time to elevate
[00:10:15]	and celebrate the innumerable
[00:10:17]	contributions and achievements of Asian
[00:10:20]	Americans and Native Hawaiians and Pacific
	islanders in defending our democracy in
	times of crisis, in building our great
	nations infrastructure, and in stimulating
	small business development. And whereas,
	we celebrate the achievement of Vice
	President Kamala Harris, the first south
	Asian American woman to hold the second
[00:10:41]	highest office in the nation. And whereas
[00:10:45]	we celebrate the achievement of Mayor
[00:10:47]	Bruce Harrell, the first Asian American
	and first biracial mayor of the city of
	Seattle and whereas, we celebrate the
	achievements of our Port of Seattle
	commissioners in serving in leadership
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	positions in the port's 111 year history,
	Sam Cho, the first Asian American and
	first Korean American elected to the
	presidency in 2023 and Toshiko Grace
[00:11:14]	Hasegawa, first Asian American woman
[00:11:17]	and first Japanese American woman to serve
[00:11:21]	two terms as vice president in 2023 and
	2024 and whereas,
	AA and NHPIs are represented at every
	level of staffing and leadership at the
	Port of Seattle and we praise the
	tremendous work of home for Asian Pacific
	Islanders happy employee Resource group in
	continuing to elevate the voices of AA and
	NHPIs at the Port of Seattle and
[00:11:52]	whereas we commemorate the third
	anniversary of the Atlantis bomb murders
	of six women of Asian descent and
	highlight the continued rise in hate and
	violence perpetrated against AA and NHPIs
[00.12.00]	violones perpetrated against AA and Ni ii is



[00:12:03] nationally and locally since the pandemic [00:12:05] and whereas, AA and NHPIs are diverse, [00:12:09] with very distinct cultures and lived [00:12:11] experiences representing 48 distinct Asian [00:12:13] and Pacific islander nations and whereas, [00:12:16] it is precisely the diversity of people [00:12:18] and perspectives within the AA and NHPIs [00:12:21] that makes AA and NHPIs community [00:12:25] stronger, more resilient, and able to [00:12:27] achieve better outcomes, as demonstrated [00:12:29] by Port Happy Erg and whereas, [00:12:33] happy members representing AA and NHPIs [00:12:36] are honored to work collaboratively [00:12:39] against anti Asian bias and discrimination [00:12:42] and stand united in seeking greater [00:12:44] opportunities for AA and NHPIs and [00:12:48] whereas, the recognition of May as AA and [00:12:52] NHPI heritage Month is an important and [00:12:55] meaningful step in honoring the history [00:12:57] and contributions of AA and NHPI people [00:13:01] and Port employees, now, therefore, the [00:13:04] Port of Seattle Commission hereby [00:13:06] commemorates May as Asian American and [00:13:10] Native Hawaiian Pacific Islander Heritage [00:13:13] Month, acknowledging the contributions of [00:13:16] the home of Asian and Pacific Islander [00:13:19] Happy Erg, committing to promoting an [00:13:22] inclusive and unifying environment for AA [00:13:26] and NHPIs and reaffirming the importance [00:13:29] of advancing AA and NHPI leaders [00:13:32] throughout the organization claimed by [00:13:36] the Port of Seattle Commission this 28th [00:13:38] day of May, 2024. [00:13:43] Great. Thank you so much for reading that [00:13:46] proclamation. Thank you to our home for [00:13:49] Asians and Pacific Islander erg group. [00:13:53] Happy. Such a beautiful name. We will now [00:13:56] go ahead and get the main motion on the [00:13:59] floor and then we'll open it up for [00:14:01] commission comments at that time. Is there [00:14:03] a motion and a second for this item for [00:14:07] the proclamation to be adopted? So moved. [00:14:09] I'll second. Great. The motion has been [00:14:12] made and seconded. Commissioners, the [00:14:14] floor is now open for your comments. [00:14:19] Commissioner Hasegawa. Thank you, Madam [00:14:21] President. Thank you, so much to our happy [00:14:22] representatives who are here today and [00:14:24] have worked on this proclamation and [00:14:27] brought it forward for our consideration [00:14:29] today in a public reading. And thank you [00:14:32] so much to Erica Chung and all the other [00:14:34] staff behind the scenes that put so much [00:14:37] research and so much of their valuable [00:14:39] time into drafting this for all of us. [00:14:43] I want to acknowledge a little bit of the [00:14:45] history that brought us to Asian American [00:14:47] and Native Hawaiian Pacific Islander [00:14:49] Heritage Month. It was really, [00:14:53] I think, historically understood that [00:14:57] who is Asian was considered by the census. [00:15:01] Race is a. Is a construct, and there's a [00:15:05] lot of folks who have historically been



[00.4 E.07] some ad out of who is Asian and therefore	
[00:15:07] carved out of who is Asian and therefore	
[00:15:10] were invisibilized and didn't have fair	
[00:15:13] access to services, to funding, and so	
[00:15:17] they organized. And visibility	
[00:15:21] has always been a core piece of the fight	
[00:15:24] for fairness. In the 1990s,	
[00:15:28] in a movement led by Pacific Islander	
[00:15:29] women, native Hawaiians and Pacific	
[00:15:33] islanders demanded to be included in this	
-	
[00:15:36] umbrella term, recognizing that there's	
[00:15:38] strength in numbers and that there's	
[00:15:40] strength in solidarity. However,	
[00:15:44] while we recognize that we also have to	
[00:15:46] continue to hold up the continued risk of	
[00:15:48] invisibilization, that our communities are	
[00:15:51] not monolithic. Asians, native Hawaiians	
[00:15:54] and Pacific islanders come from over 40	
[00:15:56] countries across Asia and the Pacific. We	
[00:15:59] speak over 100 languages and over 1000	
[00:16:02] dialects. We come from different beliefs,	
[00:16:05] from different socioeconomic backgrounds	_
	٥.
[00:16:08] But one thing that we have in common is	
[00:16:10] that we crossed the seas to arrive at	٠.
[00:16:13] these same shores and hope for opportun	IΙΤ
[00:16:15] and a better life for our posterity. And I	
[00:16:19] think that that is a legacy from our	
[00:16:21] ancestors. And for those who have braved	t
[00:16:24] the challenges that we're here to honor	
[00:16:27] today and lift up and celebrate.	
[00:16:30] You know, we have, I think, over 30	
[00:16:33] members, the different unions here	
[00:16:36] represented today to make sure that	
[00:16:37] they're giving voice to their needs.	
[00:16:41] And we also recognize that the labor	
[00:16:44] movement has been what has given	
[00:16:49] voice and resonated justice for	
[00:16:52] historically marginalized and exploited	
[00:16:54] people. I would like to lift up and	
[00:16:56] acknowledge the work of the Asian Pacific	
[00:16:58] American Labor alliance, or Apollo, that	,
[00:17:01] has worked historically to make sure that	
[00:17:03] they asserted this group of people,	
[00:17:06] Asians, native Hawaiians and Pacific	
[00:17:08] Islanders, as stakeholders in economic	
[00:17:10] justice and deserving of fair access to	
[00:17:13] representation as well. I also want to	
[00:17:16] acknowledge that in the audience, we have	е
[00:17:17] the first ever democratically elected	
[00:17:20] president of the flight attendants union	
[00:17:22] with us. Paula Isla Gil.	
[00:17:26] So thank you for being here, and it was ar	`
[00:17:29] honor to shake your hand earlier today.	
[00:17:32] I appreciate that staff wrote Commissione	
	_
[00.47.00] Oh a and Linta the combiner of this	r
[00:17:36] Cho and I into the verbiage of this,	r
[00:17:39] and it is certainly an honor to sit here	r
[00:17:39] and it is certainly an honor to sit here [00:17:43] as commissioners, it is a privilege that	r
[00:17:39] and it is certainly an honor to sit here [00:17:43] as commissioners, it is a privilege that [00:17:47] we do not take, that I do not take for	r
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[00:17:39] and it is certainly an honor to sit here [00:17:43] as commissioners, it is a privilege that [00:17:47] we do not take, that I do not take for [00:17:49] granted. And it's also [00:17:52] equally important that we raise up that we [00:17:54] are the exception and not the norm.	



[00:18:09] deserve more recognition is when we don't
[00:18:13] just repeat this and see more folks
[00:18:15] elected to public office in historically
• • •
[00:18:17] exclusive spaces, but that we see it
[00:18:19] repeated over and over and over again,
[00:18:21] because that means that we have achieved
[00:18:24] institutional change. And that, I think,
[00:18:26] is the true mark of, of our
[00:18:30] framework and what we are hoping to be
[00:18:31] able to bring to this very noble
[00:18:34] institution. I'd just like to close by
[00:18:36] saying that we are coming out of a long
[00:18:38] weekend in observance of Memorial Day
[00:18:41] yesterday. And historically, for me,
[00:18:43] Memorial Day has been a retrospective
[00:18:46] opportunity, where I look at the
[00:18:48] gravestone and I see my great grandparents
[00:18:50] who immigrated over and their reasons why
[00:18:52] and what they went through, their
[00:18:54] accomplishments, in order to pave a better
[00:18:56] way. But this year, I had the opportunity
[00:18:59] to bring with me two children, including
[00:19:01] my three year old, but also my infant son.
[00:19:05] And for me, it was
[00:19:08] not only an opportunity to look forward
[00:19:11] and all the reasons intergenerationally
[00:19:14] that we have to continue to strive and
[00:19:16] carry and pay for that legacy, but the
[00:19:19] urgent reminder to love hard on
[00:19:23] each other as a community right here,
[00:19:26] right now, and lift each other up and
[00:19:27] empower us in this moment so that we can
[00:19:30] have a brighter future. So thank you all
[00:19:33] so much for this action here today,
[00:19:36] because it truly is in the spirit of
[00:19:39] collaboration, togetherness, and that we
[00:19:42] are one people,
[00:19:44] one community, one family, one earth. And
[00:19:48] so thank you for seizing this moment, and
[00:19:51] that concludes my remarks. Thank you,
[00:19:52] commission vice President Hasegawa, for
[00:19:54] those powerful remarks. Commissioner
[00:19:56] Chunks. Yes, thank you. My first mistake
[00:19:59] of the day was going after Commissioner
[00:20:00] Hasegawa. I know. I try to help you out
[00:20:02] because I'm looking at my notes and I'm,
[00:20:03] like, frantically crossing out things.
[00:20:07] No, thank you, Commissioner Hasegawa, for
[00:20:08] your remarks. Let me start by first
[00:20:11] thanking, happy for all the great work you
[00:20:13] all do. Keoki Con Christian will.
[00:20:17] I sincerely appreciate all you all do to
[00:20:20] represent our people at this organization.
[00:20:24] I had the opportunity to break bed with
[00:20:26] some of you at our heritage month brunch
[00:20:30] over some dim sum, good times. But,
[00:20:34] you know, I just, you know, every day I
[00:20:37] come into the port and I'm reminded how
[00:20:39] special this place is as an institution.
[00:20:43] And obviously, we do this proclamation
[00:20:46] every year, at least for every year that
[00:20:48] I've been here, and one could say, oh,
[00:20:51] it's getting old. It's redundant. But I



[00:20:54] feel strongly that this is necessary. I [00:20:56] think we can have a month of the year. [00:20:59] And quite frankly, I think it's important [00:21:01] because it's a reflection of how important [00:21:04] this institution is for so many. [00:21:07] mainly because I think, on a fundamental [00:21:10] level, the port of Seattle, and [00:21:12] specifically this facility here, Seattle [00:21:14] Tacoma International Airport, serves as a [00:21:16] gateway to a region for countless [00:21:18] immigrants who contribute to our [00:21:21] diversity, our strength, and what makes us [00:21:24] so unique as a country, my parents [00:21:26] included. And I think most folks in here [00:21:28] know that in the late eighties, my parents [00:21:31] immigrated to this airport when they first [00:21:33] got here. And so being here is a [00:21:36] tremendous privilege and an honor. And I [00:21:38] hope that, you know, throughout the work [00:21:41] that we do as commissioners, you know, [00:21:44] through our unique experiences in life, [00:21:46] one of the things that we always try to do [00:21:48] is pay it forward, right? Ensure that, as [00:21:51] we like to say, it's great to be the [00:21:52] first, but we should never be the last. [00:21:55] Right? And as Commissioner Hasegawa says, [00:21:58] that we pay it forward in a way that we [00:22:01] see many, that we are not the exception. [00:22:03] but the standard. And that doesn't [00:22:06] just go for Commissioner Hasegawa and I, [00:22:08] but it kind of actually goes for all of [00:22:09] you, members of HAPIU, API, [00:22:13] members of the port family who continue to [00:22:15] do the work here, because at the end of [00:22:17] the day, you all are on the ground making [00:22:19] this place the gateway, the welcoming [00:22:20] place for people like our families who [00:22:23] came through this gateway as immigrants. [00:22:25] And so that's why I really wanted to thank [00:22:28] you all, in addition to all the great [00:22:30] comments Commissioner Hasagawa has made, [00:22:32] because this place wouldn't be the same [00:22:33] without are ERG all [00:22:36] the work that you do. And the last thing [00:22:38] that I want to say is that I love that [00:22:42] we get all these opportunities to [00:22:44] celebrate each and respective communities. [00:22:47] But I also want to emphasize it's always [00:22:48] important to work across communities. [00:22:50] Right. And we have amazing ergs throughout [00:22:53] this organization and over the years, [00:22:56] whether it's through the pandemic or [00:22:57] whether it's through the Black Lives [00:22:58] Matter movement, we've had opportunities [00:23:00] to show solidarity and allyship with our [00:23:04] brothers and sisters in the black [00:23:06] community and the Latinx community, in the [00:23:09] veterans community, and the LGBTQ [00:23:10] community. And I also want to thank you [00:23:12] for all that. I'm reminded of a Martin [00:23:15] Luther King quote. I think it's really [00:23:17] pertinent to this, and it's that we all [00:23:20] came here on different ships, but we're



[00:23:22] all on the same boat now. And so I really [00:23:25] appreciate all the work you do. I look [00:23:27] forward to the continued growth that I [00:23:30] will see and happy. And you all know that [00:23:32] you have huge champions in Commissioner [00:23:34] Hasegawa, myself, so happy AANHPI Heritage [00:23:37] Month, and I'll yield. Thank you, [00:23:40] Commissioner Cho, for those powerful [00:23:41] comments as well. Commissioner Calkins. [00:23:45] Yeah, thanks. Hard to add much to that. [00:23:49] particularly from my vantage point. But I [00:23:51] will say that one of the things I think [00:23:53] about a lot as we think about [00:23:57] our strategic advantage at the port of [00:24:01] Seattle relative to other ports is that we [00:24:03] are a part of a Pacific community. And [00:24:06] while the history in the United States [00:24:09] tends to slant toward a kind of Atlantic [00:24:13] viewpoint, whether it's the east coast or [00:24:15] relationship with Europe, the future is [00:24:17] the Pacific. And so our relationships with [00:24:22] both Asian countries and directly the [00:24:25] Asian American communities in the United [00:24:27] States and in our region give us an [00:24:29] enormous strategic advantage. And so, [00:24:34] quite honestly, we need to turn our gaze [00:24:36] away from the Atlantic and focus on the [00:24:38] Pacific. From a pure business standpoint. [00:24:41] that is where our growth is. So, I mean, [00:24:45] I know that's not the sort of message, [00:24:48] but I really genuinely think, I am [00:24:52] grateful that we get to have leadership [00:24:55] that reflects that future looking [00:24:58] perspective on our institution. So thank [00:25:02] you for bringing this up. I'm going to [00:25:03] vote for it every year. I don't get tired [00:25:06] of it. I think it's a great thing. Thanks [00:25:08] for a few minutes. Absolutely. Any [00:25:11] additional comments? [00:25:15] I'll just chime in quickly and just say I [00:25:17] appreciate the quote from Martin Luther [00:25:20] King in that we are all in the same boat. [00:25:22] And I sometimes I think it's very [00:25:24] important to recognize that very basic [00:25:27] fact. But I also think alliances are very [00:25:30] important, too, to strengthen each other. [00:25:32] And I'm just very happy to be part of this [00:25:35] unusual group, the Asian Jewish alliance, [00:25:38] and because of our shared experience of [00:25:41] discrimination of late. And so I [00:25:45] appreciate the unity and of Happy's [00:25:47] efforts to keep us in front of us. So [00:25:50] thank you again for all your work. Thank [00:25:53] you, Commissioner Felleman. Yeah. And I [00:25:56] will just quickly add, I echo all of the [00:25:58] sentiments of my colleagues and just want [00:26:01] to say I feel very lucky to be able to [00:26:04] sit next to commissioned Vice President [00:26:07] Hasegawa and Commissioner Cho. You both [00:26:09] represent the Asian community broadly so [00:26:11] well, and you bring both the cultural [00:26:15] understanding, the business understanding [00:26:17] to the commission, and lots of gratitude



[00:26:21]	to the both of you. And also recognizing
[00:26:23]	our deputy executive director Goon,
[00:26:27]	who is Korean American herself and is
[00:26:30]	the second most highest ranking person at
[00:26:33]	the port of Seattle today. And so thank
[00:26:35]	you for your public service and the work
[00:26:37]	that you do every day. And to all of the
[00:26:40]	staff at the port of Seattle, all the ERG
[00:26:43]	members of Happy, thank you so much for
[00:26:46]	the work that Japanese. Oh, okay. I got
[00:26:49]	that. I'm Chinese American, Japanese, and
[00:26:51]	Chinese. I stand corrected. Executive
[00:26:53]	Director Goon, who is Japanese American
[00:26:57]	and Chinese American, but you can be
	Korean, too. I'm okay with that. There's
[00:27:00]	just a lot going on there, so it's okay.
[00:27:03]	That's like when, as a Somali people,
[00:27:05]	think I'm Ethiopian. Right. My mistake.
[00:27:08]	But I do appreciate that the leadership
[00:27:11]	that you bring to the port of Seattle as
[00:27:14]	well, and to our broader community, and
[00:27:17]	really just appreciate the comments of
	solidarity that that does make us
	stronger, and I think we represent that
	well. We're diverse by race on this
[00:27:26]	commission, also by religion.
[00:27:29]	As you heard from Commissioner Felleman,
	whether it's Jewish Americans, Muslim
	Americans represented on this community,
[00:27:36]	I hope that the larger community feels
	proud of that. And to Commissioner
	Calkin's point, I do think that that makes
	us stronger from a business standpoint.
	If we're going to compete in a diverse
	marketplace today, we need to be
	represented by our entire community. And,
	yeah, we bring strength up there as well.
	And so thank you all for those comments.
	With that said, Clerk Hart, please call
	the roll for the vote. And,
[00:28:01]	commissioners, please say aye or nay when
	your name is called. Thank you. We'll
	begin with Commissioner Hasegawa.
[00:28:07]	Aye. Thank you, Commissioner Cho.
	Aye. Thank you, Commissioner Calkins.
	Aye. Thank you, Commissioner Fellemon.
	Commissioner, you're muted.
	Just give us a thumbs up. I heard it.
	Thank you. And Commissioner Mohammed. My
	bad. My bad. Aye. Thank you,
	Commissioner. Commissioner Mohammed. Aye
	Thank you. Five ayes for this item.
	Great. The motion passes. Thank you all so
	much. Thank you, commissioner.
	Next on our agenda is the executive
	director's report. Deputy Executive
	Director Goon, you have the floor at this
	point. Good afternoon, commissioners. I'm
	sitting in for executive Director Metruck
	while he's away on business travel in
	Australia, participating in a program on
	policy opportunities related to energy and
	security sponsored by the Aspen Institute



[00:29:05]	I would also like to acknowledge the
[00:29:07]	Memorial Day holiday yesterday and express
[00:29:09]	my gratitude to all of the port staff who
[00:29:11]	have served in the military for risking
[00:29:13]	their lives in service of our country.
[00:29:15]	This is more than just a long weekend or a
[00:29:18]	marker for the beginning of the summer.
[00:29:20]	Memorial Day was established as a federal
[00:29:22]	holiday to remember and honor the men and
[00:29:24]	women who died while serving in the United
[00:29:26]	States armed forces. Their sacrifice
[00:29:29]	should never be forgotten. I hope everyone
[00:29:32]	was able to use the holiday to recharge
[00:29:34]	and reflect on members of their family who
[00:29:36]	provided this valuable service. Before we
[00:29:39]	continue with today's meeting, I would
[00:29:40]	like to share some quick highlights.
[00:29:42]	Earlier this month, we held a
[00:29:43]	groundbreaking for our maritime innovation
[00:29:46]	center at Fisherman's terminal, a project
[00:29:48]	many years in the making. The Maritime
[00:29:50]	Innovation center is designed to be a
[00:29:52]	beacon for innovation, transforming one of
[00:29:55]	the oldest port structures into the state
[00:29:56]	of art facility that would attract
[00:29:58]	investments and entrepreneurs to Seattle.
[00:30:02]	Congratulations to the economic
[00:30:03]	development team and many others across
	the port on this milestone. At our
[00:30:08]	seaport, we welcome the celebrity edge
[00:30:10]	cruise ship to our port for the first
[00:30:12]	time. Our cruise season is well underway
[00:30:15]	and we look forward to sharing more about
[00:30:16]	this line of business at a future meeting
[00:30:19]	at our airport. Our teams are still
[00:30:21]	crunching the numbers for Memorial Day
[00:30:24]	weekend, but this is usually the start of
[00:30:26]	the busiest summer travel season. We do
[00:30:28]	know that on Friday before Memorial Day,
[00:30:30]	TSA officers screened more than 2.9
[00:30:33]	million individuals at airport checkpoints
[00:30:35]	nationwide, setting a new one day record.
[00:30:39]	Thank you to all the teams who kept our
[00:30:40]	operations running smoothly during this
[00:30:42]	period. I also wanted to provide an update
[00:30:45]	on staff staff work on the sound
[00:30:48]	insulation, repair and replacement pilot
[00:30:50]	program. Staff has defined three phases in
[00:30:53]	the timeline associated with the
[00:30:55]	assessment, planning, surveying and
[00:30:58]	reporting, as well as criteria for
[00:31:00]	ensuring outreach incorporates an
	equitable approach outreach began last
[00:31:05]	week when awareness postcards were mailed
[00:31:07]	to approximately 3200 households in
[00:31:11]	the 65 DNL on June 3,
	these residents will receive the first of
	three survey mailings. After we collect
	survey data, we will conduct the acoustic
	testing phase to inform our final
	approach. In addition to this work,
	the port will also host a part 150 in
	person kickoff meeting on June 5, 6th and



[00:31:33]	8th. More details for those events will be
[00:31:36]	on our port website. Moving to
	today's commission meeting, I would like
	to highlight a few items. Many of the
	items on our agenda today relate to asset
	preservation and facility upgrades for our
	employees. Item eight B on our agenda is
[00:31:51]	an additional funding for a facility
	upgrade to support our port construction
	services team. Item eight C helps preserve
	our assets at Bell Harbor Marina and Pier
	66 through pile wrapping and protection.
	Item eight e supports our sustainable
[00:32:07]	fleet plan through investing in
[00:32:08]	infrastructure to power our vehicles Item
[00:32:12]	eight F supports a facility upgrade for
	our firefighters and item eight G is a
	competition waiver for a grant application
	for the US Environmental Protection Agency
	Clean Ports program, climate and air
[00:32:24]	quality planning grant application. You
[00:32:27]	will also hear a resolution related to our
[00:32:29]	mitigation bank program and progress on
	our redevelopment of Fisherman's terminal.
	Lastly, I would like to welcome many of
	our labor representatives who are in
	attendance today. We were in a briefing
	earlier where we heard updates on our
	efforts to release more First Amendment
[00:32:47]	activity areas, so I appreciate their
[00:32:49]	willingness to be here and share their
	concerns. Commissioner, that concludes my
	remarks for today. Thank you, deputy
	executive director Goon, for that report.
	So moving us along in the agenda, we are
	now at committee reports. Erica Chung,
	will you provide the report for us? Good
	afternoon again, Commission president
[00:33:11]	Mohammed commissioners and deputy
[00:33:13]	executive director Goon. I have three
	committee reports for you today. On May
	21, Commissioner Felleman and Calkins
	convened the waterfront and industrial
	Lands Committee meeting with three items
	for briefing and discussion, which was an
	update on Wasca, a briefing of the
	upcoming future lines of business study
[00:33:31]	and an update on the real estate strategic
[00:33:33]	plan. The port wide arts
[00:33:37]	and culture board met on May 21, also with
	Commissioner Felleman in attendance. The
	board received briefings on two potential
	new maritime art installation projects at
	pier 66 to beautify new equipment
	necessary for shore power at the pier and
	a potential art installation at
	Fisherman's terminal. The board also
	received status updates on the redesign of
[00:33:58]	the Ralph Helmick piece and
	an update on the current projects at
	checkpoint one. The Highline forum met on
	May 22, with Commissioner Felleman chairing
	the meeting and with community co chair



[00:34:12]	Des Moines councilmember Mahoney in
[00:34:14]	attendance. The forum received updates
	•
	from the host city of Tukwilla
[00:34:19]	administrator Marty wine on changes to the
[00:34:22]	city leadership and within the community
	and their efforts to address the needs of
[00:34:27]	asylum seekers on start 2023 annual report
[00:34:31]	from port Community Engagement manager
	Marco Melanes and government relations
	director Nate Camino. Most notable was the
[00:34:37]	success of the startled advocacy for a
[00:34:40]	number of federal policy issues included
	in the 2023 FAA reauthorization bill that
[00:34:46]	was signed into law on May 16. They also
[00:34:49]	received an update on the part 150 study
	from Port aviation noise program manager
	Tom Baggerstrom. I apologize
[00:34:58]	for the killing of the name there and the
	part 150 noise and land use compatibility
	study will evaluate the noise using an FAA
	required model, which will determine the
[00:35:08]	noise footprint around SEA airport. They
	also received an update and phasing of the
[00:35:14]	sound insulation repair and replacement
[00:35:17]	pilot program from senior manager of
	aviation noise program Riot McMullen,
	which was created by the Commission on
[00:35:24]	February 27, noting that postcards in
[00:35:28]	multiple languages have been sent out
	alerting homeowners to surveys that
[00:35:33]	they will receive after June 3 and an
[00:35:37]	overview of such sustainable airport
	master plan near term project
	Environmental review process by Port
[00:35:45]	Aviation senior environmental program
[00:35:48]	manager Steve Rybold the draft National
	Environmental Policy Act Environmental
	assessment is still expected to be
[00:35:55]	released in fourth quarter of this year,
	at which time the public will have an
	opportunity to comment. This concludes my
[00:36:02]	
	report. Thank you. Thank you, Erica,
[00:36:05]	report. Thank you. Thank you, Erica,
	report. Thank you. Thank you, Erica, for that update. Commissioners, are there
[00:36:08]	report. Thank you. Thank you, Erica, for that update. Commissioners, are there any questions regarding committee reports
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100.07.001
[00:37:02] comment for your general information.
[00:37:04] Each speaker will have two minutes to
[00:37:06] speak unless otherwise revised by the
[00:37:08] presiding officer for the purposes of
[00:37:09] meeting efficiency, and the speaker shall
[00:37:12] keep their remarks within the allotted
[00:37:13] time, provided a timer will appear on the
[00:37:16] screen and a buzzer will sound at the end
[00:37:18] of the speaker's comment period. The
[00:37:20] commission accepts comments on items
[00:37:22] appearing on its agenda and items related
[00:37:24] to the conduct of port business. The
[00:37:27] presiding officer will ask speakers to
[00:37:29] limit their comments to these topics.
[00:37:31] This rule applies to both introductory and
[00:37:33] concluding remarks. Disruptions of
[00:37:36] commissioned public meetings are
[00:37:37] prohibited. General disruptions include,
[00:37:40] but are not limited to, the speaking
[00:37:42] before being recognized by the presiding
[00:37:44] officer holding or placing banners and
[00:37:47] signs in the meeting room in a way that
[00:37:49] endangers others or obstructs the flow of
[00:37:51] people or view of others at the meeting
[00:37:53] intentionally disrupting, disturbing, or
[00:37:55] otherwise impeding attendance or
[00:37:57] participation at a meeting refusing to
[00:38:00] follow the direction of the presiding
[00:38:01] officer or security personnel attempting
[00:38:04] to use the comment time for purposeful
[00:38:06] delay without conveying a discernible
[00:38:08] message using the comment period to assist
[00:38:10] in the campaign for election of any person
[00:38:13] to any office or for the promotion of or
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[00:38:13] to any office or for the promotion of or [00:38:16] opposition to any ballot proposition,
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[00.00.05]	and delice and little and and the manager and
	providing public comment in person or
	virtually, the port will impose
	progressive consequences that may result
[00:39:32]	in exclusion from future meetings.
[00:39:34]	Written materials provided to the clerk
[00:39:36]	will be included in today's meeting
	record. The clerk has a list of those
	prepared to speak. When your name is
	called, please come to the testimony table
	or unmute yourself. If joining, virtually
	repeat your name for the record and state
	your topic related to an item on the
	agenda or related to the conduct of poor
	business. For those joining virtually when
	you have concluded your remarks, please
	turn off your camera and mute your
	microphone. Our public comment period will
[00:40:04]	now commence. Thank you again for joining
[00:40:06]	us today. Is that really three minutes?
	It is, yeah. Just aye. it? Yeah. And it's
	the revised version. The long one was for
	sure. Okay, I'm going to go
	ahead and pull up our timer. Thank you.
	One moment. Thank you. And while you do
	that, if I could just say I wanted to echo
	deputy executive director Goon's comments
	just during her report. I want
	to thank our labor unions for being here
	today. And specifically, I want to just
	inform folks that we did extend our
	executive session today to discuss the
	issue around being able to assemble at the
	airport and to exercise your first
	amendment. And we're expecting a positive
	report out to our labor unions within the
	next couple days or maybe in about a week.
	And so I'm looking forward to that report
[00:40:58]	reaching our labor unions. And again,
[00:41:01]	thank you for all of you for being here.
[00:41:04]	And public comment is an important part of
	our commission deliberation process. And
	so we encourage you all to come and
	provide these comments. And so I look
	forward to hearing from folks today. With
	that said, clerk Hart, please call the
	first speaker. Thank you, Madam Commission
	president, members of the commission, we
	have one person who has signed up
	virtually today. We then have 15 speakers
	from in room, so we'll call our virtual
	speaker first, and that is Marie Bell.
	Marie, please restate your name for the
	record and your agenda item or topic
[00:41:34]	related to the conduct of port business,
[00:41:36]	
	Good afternoon. My name is Marie Bell.
	Good afternoon, President Muhammad and
	commissioners. Thank you for allowing me
	to speak today. My comment today is for
	the benefit of adoption of resolution
	number 3823 and the resolution amending
	the policy directive for salaries and
	benefits for employees not covered by the
-	



	collective bargaining agreement
	established by resolution number 3820 and
	providing an effective date for all
	amendments as of June 1,
	2024. I'm a member of the
	black community at the Port of Seattle,
	and I have both black and tlingit
	heritage. I've been an employee since
	February of 1995, and as a member
	of the black and brown community, I feel
	we have been overlooked and underpaid. I
	also believe that the compensation package
	is a result of systemic racism that exists
	within the negro organization. It is my
	experience the port promotes our coworkers
	to positions that perpetuate the
	inequality they claim to be addressing
	with equity. They hire us. And when we
	share our work experience with our
	coworkers, those same coworkers end up becoming our supervisors and our managers.
	And from the findings of the Employee Engagement survey and the women of color
	assessment, the court's failure to promote
	tenured black and brown employees is
	having a significant impact on morale.
	Many of us have already reached the
	maximum of both the current and the new
	grading structure. And personally, my new
	grade is the equivalent of what it was in
	2004. This compensation package
	does not reflect equity. And honestly
	speaking, it expresses a total lack of
	respect and disregards the years that I
	have served this organization. Thank you
	for your time.
[00:43:40]	Clark Harper, please call the next
[00:43:42]	speaker. Thank you, Marie. Our next
[00:43:45]	speaker from in room is Jeanette Abevie.
	And for all of the people that I call
	today, I apologize in advance if I don't
	pronounce your name properly. Please
[00:43:55]	
	And if you could please go ahead and
I I	restate your names for the record and your
	topic related to the conduct of port
	business or your agenda item, please.
	Okay. My name is Gandhi Abubu.
	Hi, everyone. My name is Ganeth Abebe,
	and I'm a g two employee here at the SEATAC
	airport. I'm here before you today on behalf of all my coworkers, to let you
	know that we have been fighting for the
	healthcare the past couple of months. We
	have present you with our personal stories
	and petitions demanding on healthcare.
	We understand that there is some work
	being done behind the scenes, but we also
	want to let you know that we are not going
	to give up on this fight. I'm wearing this
	pin today, and you will see my co workers
	wearing them, too. We want everyone to
	know that we need affordable health care,
1	



[00 45 04]
[00:45:01] and we need it now. Thank you for
[00:45:03] listening.
[00:45:08] Thank you. Our next speaker is Karen.
[00:45:15] Sorry, Karen.
[00:45:35] If you could go ahead and repeat your name
[00:45:37] for the record and your agenda item or
[00:45:38] topic related to the conduct of port
[00:45:40] business, please. Hi, remember me? It's
[00:45:43] still Karina Babayans, wheelchair agent
[00:45:46] from g two. So nice to meet
[00:45:50] you guys here. Thank you for having us as
[00:45:52] speakers again. And I'm here today with my
[00:45:56] coworkers, you know, sitting on the back,
[00:45:58] and the union team to remind you guys that
[00:46:02] we still need the healthcare. We're still
[00:46:03] here. We're still fighting for it. We also
[00:46:06] have the buttons that supposedly
[00:46:09] all the people who signed the petition and
[00:46:11] more will wear it on their badges
[00:46:15] across the airport, that we keep people
[00:46:18] aware that, you know, we're still fighting
[00:46:21] for the healthcare. We still need it. I'm
[00:46:22] still sick. My mom still needs the
[00:46:24] healthcare. And we just want to remind you
[00:46:27] guys that we really hope on your decision,
[00:46:29] and we really want you guys to not
[00:46:33] only improve the airport from the inside
[00:46:36] as a construction part that is going on.
[00:46:38] Right. But also for the people who work
[00:46:40] here and make this all possible. So,
[00:46:43] yeah, we really hope on that. And we, you
[00:46:45] know, we keep fighting. We keep staying
[00:46:48] aware, and we did not forget. Thank you.
[00:46:54] Thank you. Our next speaker is Katie
[00:46:56] Garrow.
[00:46:59] And, Katie, if you could go ahead and
[00:47:01] repeat your name for the record and your
[00:47:02] agenda item or topic related to the
[00:47:04] conduct of port business, please. Happy
[00:47:06] to. Katie Garrow, she and her pronouns.
[00:47:08] I'm the executive secretary treasurer for
[00:47:10] MLK labor, and I would like to talk about
[00:47:13] badge access and First Amendment rights
[00:47:16] for workers here at the airport. MLK
[00:47:19] labor, as you well know, is a coalition of
[00:47:20] hundreds of thousands of unionized
[00:47:22] workers, including airport workers, many
[00:47:24] of whom labored here through the pandemic
[00:47:27] and are holding up the industry in a
[00:47:29] deluge of air travel. Currently,
[00:47:32] these workers want to be able to have the
[00:47:34] right to freely assemble, to win a fair
[00:47:34] fight to freely assemble, to will a fail
[00:47:41] In October of last year, MLK labor raised
[00:47:44] these concerns around these two key
[00:47:46] issues. We sent a letter, and we've had a
[00:47:49] couple of meetings. Workers who want to
[00:47:49] couple of meetings. Workers who want to [00:47:51] draw public attention to their cause,
[00:47:49] couple of meetings. Workers who want to [00:47:51] draw public attention to their cause, [00:47:53] like the flight attendants who you'll hear
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[00:47:49] couple of meetings. Workers who want to [00:47:51] draw public attention to their cause, [00:47:53] like the flight attendants who you'll hear [00:47:54] from soon, aren't able to have the large



[00:48:04] sit ins, pickets, marches are tactics that
] the labor movement and the civil rights
] movement and many other social movements
	use and rely on to be able to win public
	support for our causes. Airport leadership
	has told us that we can't demonstrate
	inside the airport like we used to because
	of TSA policies. But we've talked to our
	colleagues in San Francisco and in Los
	[] Angeles. And these problems or these
	policies do not seem to be an issue there.
	Thousands of workers in this airport are
	exploited every day. And currently there
-	is no structure that allows for a union
	organizer to enter into the airport to
	talk to a worker unless a company here
	authorizes it. This system is unworkable
	and puts workers at risk of retaliation
•	during a union organizing campaign. I know
] that all of you commissioners would
] consider yourselves pro union. However,
] currently the policies that SEA has for
[00:48:58	airport workers around First Amendment
[00:49:00] rights and around bad access for union
] organizers are hostile to union organizing
[00:49:06	and are not helpful. So we ask today
[00:49:09] that you help rectify these policies to be
[00:49:12] in line with our shared values of
[00:49:13	democracy, justice, fairness, and self
[00:49:15	determination. Thank you.
[00:49:19	Thank you, Katie.
	Our next speaker is Daria Noanola.
	And if you could please restate your name
	for the record, far better than I probably
•	did. And your agenda item or topic related
	to the conduct of port business, please.
	Hi, my name is Diana Noynala. I am a
	organizer with the International
	association of Machinists and Aerospace
	Workers. I just wanted to speak about my
	experience as an organizer here, trying to
	make organizing efforts in my experience.
	Like Katie Garrow recently said, it's
[00:50:07] hostile. I just want to share an
	experience here. So picture this. Me as an
	granizer. Multiple times I've been here
	and I've been speaking with workers before
	or after their work. And they're meeting
] with me, you know, in a very vulnerable
] situation, talking about and opening up
] about their interest in organizing. And a
] security officer walks in front of you and
	l is kind of just watching, seeing what's
	going on, and then approaches you and asks
[00.50.42	you to leave the premises. As an
	organizer, we should be allowed to have
	First Amendment rights and speak to our
] people that are our workers that are
] interested in organizing. And if you are
] an organizer and you're speaking to
] somebody that's very vulnerable and afraid
	already to have an officer or a security
[00:51:01] guard ask you to leave the premises in the



[00:51:04]	middle of your conversation, that
	deteriorates trust that takes away all
	opportunity and all vulnerability that the
	worker no longer will have and will no
	longer be brave enough to speak to you as
	an organizer. So I just want to share this
	to the commissioners and let you know that
	this is what's happening to organizers out
	here in Seattle, here at the airport,
	that are trying to make organizing efforts
	and share their own experiences of what
	unionizing can do for them. I'm a second
	generational unionized member.
	I actually am a first generation American
	from my family that immigrated here from
	Laos in Thailand. And I know that
	unionizing has changed my life and can
	change many more. But not having our First
	Amendment rights upheld here and being
	able to. To speak about organizing is
	really, really sad. And it's really hard
	to see that the tenants here are in
	support of allowing their workers to
	unionize when their security guards are
	telling us to leave. Thank you.
	Thank you, Diana. Our next speaker is
	Michelle Felhauer.
	And Michelle, if you could repeat your
	name for the record and your agenda item
	or topic related to the conduct of port
	business, please. My name is Michelle Fal
	Howard. Thank you for having me this
	afternoon. I just want to speak on the
	first amendment. Michelle, can you pull
	your mic closer? I believe it's on.
	Is the mic on? Sorry. Sorry. Michelle
	picked the wrong one.
[00:53:04]	Maybe we'll just have her move to the
[00:53:06]	middle. Or you can do that.
[00:53:14]	Try this again. Thank you. My name is
[00:53:16]	Michelle Felhauer with the IAM local
[00:53:21]	2202. Out of here. I just want to speak
[00:53:24]	on the first amendment. Some of the
[00:53:26]	examples of what I have experienced.
	One of the examples I have is why seated
[00:53:33]	down by the security door,
	just taking a moment, was talking
	to one of the other agents,
	was then had the duty managers show up
	stating, I had a table set up, handing out
	flyers, which was not the case,
	but was then returned when
	they saw I did not have that happening. I
	stood up and was walking around waiting
	just to talk to some people. And I was
	then approached again by the duty manager.
	And the port of Seattle police was asked
	if I was surveying or handing
	out any information or soliciting. I
	explained, nope, just waiting for a co
	worker. And they were asked me to leave.
	Since I did have some flyers in my
[00:54:27]	hand that was handed to me. I was



[00:54:31]	also been asked to leave during
	the time of talking to members who want
[00:54:39]	to organize. I have been
[00:54:42]	asked when, on the first Amendment right
[00:54:46]	of a permit on the SkyBridge, have been
	approached by the port of Seattle police
	to verify my permits. Or when
	I do have the permits, I'm on the sky
	bridge. I have also had the duty managers
	come out to verify our permits, which I
	would assume that they would already know
	we have the permits. They have come out to
	state that we are blocking traffic. And
	when asked to show us the video of how we
	are blocking the traffic, they would not
	do that. Just simple harassment on
	the process of organizing.
	Thank you so much for your comments.
	Thank you, Michelle. Our next speaker is
	Dominic Ojeda.
	And Dominic, if you could repeat your name
	for the record and your agenda item or
	topic related to the conduct of port
	business, please. Hello, I'm Dominic
	Ojeda. I am speaking about badge access
	and First Amendment rights. I'm Dominic Ojeda with UFCW 3000. We represent Hudson
	and duty free workers at the SEATAC
	airport. I won't give a speech about why
	unionized workers are important because
	many of you have accepted our campaign
	contributions and we've helped canvassed
	for you all. I know two of you have helped canvass for, so I'll focus on the greater
	power and balance that our workers have as
	these national companies operate here.
	Where are workers to exercise their First
	Amendment rights and demonstrate against
	the employers in their contract or fight
	for a fair contract? Hudson recently
	acquired a company named Stellar, which
	also operates at this airport. These
	companies are growing, and the way workers
	fight these increasingly powerful
	companies is by increasing their rights to
	fight. Unions under MLK labor have been
	more than patient and accommodating to the
	port of Seattle commissioners and staff to
	have workers rights respected at this
	airport. SEATAC is special as a
	major airport in the west coast, and it's
	special because it treats unions with the
	most hostility and indifference. At UFCW
	3000, we've had unrestricted badge access
	for over a decade. I've been the union rep
	for our members for two years. I've gone
	through the appropriate security
	requirements to receive this badge and go
	through security every time I enter. Why
	are our union siblings restricted from
	receiving badges or go through
	unreasonable burdens for their badge?
[00:57:19]	Badge policies should keep airport goers



[00:57:22]	safe, not unions and workers rights. Out.
[00:57:25]	UFCW and our members will stand together
	with our fellow unions as long as it
	takes, either with this commission or the
[00:57:31]	next. Thank you.
[00:57:36]	Thank you for your comments. Thank you,
	Dominic. Our next speaker is Stefan
	Moritz. Stefan and
	Stefan, if you could please repeat your
•	name for the record and your topic related
[00:57:51]	to the conduct of port business or your
[00:57:52]	agenda item, please. Good afternoon, my
	name is Stefan Moritz with Unite here
	local eight. Good to see you all. It's
	been a while. I want to talk about
	badging access and free speech.
[00:58:08]	I'm going to focus on badges.
[00:58:11]	Local aid. Unite here used to have a
	direct badging relationship with the port
	of Seattle. In the past that was important
	because it created a level playing field
	and workers were not dependent on the
[00:58:26]	goodwill of their employers, on who they
[00:58:30]	can talk to, when they can talk to them,
	and how they're being treated when they
	talk to a union representative.
	That right was taken away. I don't
	remember exactly. Somewhere like eight to
[00:58:44]	ten years ago. One example which
[00:58:47]	echoes what you've already heard. One of
[00:58:50]	our union organizers, Cindy Richardson,
	who had worked at the airport for 30
	years and has been with the union for the
	next 20 years, was talking to workers.
	She was wearing a badge issued from one
[00:59:04]	company. She was talking to workers. She
[00:59:07]	knows a lot of people. They come up to
[00:59:08]	talk to her. All of a sudden,
	port security shows up and says, you have
	to leave. You're not authorized to talk to
•	
	this group of people. Turns out a
	company representative, an employer, had
[00:59:24]	called the port security on Cindy, and she
[00:59:27]	was escorted out of the terminal. And
	again, as somebody already said, that is
	chilling, right? Because workers speaking
	to her are all of a sudden thinking like,
	I don't know if I want to talk to the
	union. That seems kind of tricky to me.
[00:59:41]	Right? So that's where we're at. I think
[00:59:44]	one of the solutions that we had proposed
	in the many conversations that we had
	about this topic is that the unions should
	have a direct badging relationship with
	the port. It used to work. We never had a
	violation in all of our years that we had
[00:59:57]	that unions are willing to be
[01:00:01]	reasonable about what the rules are around
	having those badges, but we should not be
	dependent on employers to have access to
	workers. Thank you,
[01:00:12]	Steran.
	Our next speaker is Paula Isla McGill.



[01:00:24] And, Paula, if you could please repeat [01:00:26] your name for the record in your agenda [01:00:27] item or topic related to the conduct of [01:00:29] port business, please. [01:00:35] Good afternoon. My name is Paula Islam [01:00:38] McGill. I am the local council president [01:00:42] for Alaska Airlines flight attendants, [01:00:44] represented by association of Flight [01:00:45] Attendants CWA Council 19. Thank you so [01:00:49] much for allowing me to speak today on the [01:00:52] first Amendment activities policies here [01:00:54] at SEATAC. For over 18 [01:00:58] months, our members at Alaska Airlines, [01:01:01] which are the largest and most passenger [01:01:04] facing work group for Alaska, have been in [01:01:07] contentious contract negotiations with [01:01:09] management. In February, our flight [01:01:11] attendants overwhelmingly voted to [01:01:13] authorize a strike by a vote of 99.48%. [01:01:17] It is the first time we've taken such a [01:01:19] drastic step in over 30 years since our [01:01:22] historic chaos strike in 1993. [01:01:25] Since July 2023, our members have held [01:01:28] four informational pickets at SEATAC to [01:01:30] raise public awareness regarding our [01:01:31] financial struggles amid contract [01:01:33] negotiations. It has been greatly [01:01:36] disappointing that the impact of our [01:01:39] message and the voices continue to be [01:01:41] silenced by the restrictive policies of [01:01:43] First Amendment activities at SEATAC [01:01:44] airport. Picketing at airports should [01:01:47] serve as a powerful tool for flight [01:01:49] attendants and airport workers to raise [01:01:51] awareness about issues such as fair wages, [01:01:53] adequate rest periods, and safe and [01:01:55] improved working conditions. But we cannot [01:01:58] do this when the port of Seattle confines [01:02:00] us to a remote location that does not even [01:02:02] serve as the main access point to the [01:02:04] airport. We need to be at the departure [01:02:07] level near the ticket counters where [01:02:08] passengers can hear and see that the [01:02:10] airlines that they are flying on are [01:02:12] poorly treating the cabin crew that is [01:02:14] supposed to take care of them and keep [01:02:15] them safe. [01:02:19] At SEATAC, we are limited to 25 [01:02:21] participants at the flag pavilion and two [01:02:24] per SkyBridge that is unusually low and [01:02:26] unnecessarily infringes on our free speech [01:02:28] rights. 25 people is less than 1% of the [01:02:31] 3264 flight attendants based in Seattle. [01:02:34] For Alaska Airlines, we are [01:02:38] planning yet another picket on June 13, [01:02:41] which is our worldwide, [01:02:45] worldwide day of action for flight [01:02:46] attendants. We are asking to be able to [01:02:49] pick it and be more visibly seen. We're [01:02:53] just asking to be seen and heard by the [01:02:54] very people that we are trying to reach at [01:02:57] our place of work. Thank you. [01:03:04] Thank you for those comments. Clark Hart



	thank you. Our next speaker is Nicole
	Grant. Nicole,
[01:03:12]	if you could repeat your name for the
[01:03:13]	record and your agenda item or topic
	related to the conduct of port business,
	please. Thank you. Good afternoon.
	Nicole Grant with the International
	Brotherhood of Electrical Workers Local
	46. And I'm here to speak about two
	things. One is the first
	Amendment rights of workers in unions at
	SEATAC airport. And another thing is
[01:03:38]	my members contract as electricians at
[01:03:41]	the Port of Seattle at SEATAC, and I
[01:03:45]	feel as though they are related.
	This Friday will mark the one
	year anniversary of when Port Electricians
	union contract expired,
	and it is not a best practice to let
	•
	a contract expire for over a year before
	coming to an agreement. We know that the
	Port of Seattle port management has and
	can be the best, can lead
	in best practices, but this is not
[01:04:21]	that. So we're looking to turn a corner
[01:04:24]	here. I believe that we're close.
[01:04:29]	There is a last topic
[01:04:32]	of benefits that has been secured by other
[01:04:37]	construction unions and building trades
	like operating engineers or plumbers.
	And we want to make sure that electricians
	have the same benefit as other
[01:04:47]	construction workers who are our peers.
[01:04:47] [01:04:51]	construction workers who are our peers. But if we could get that wrapped up this
[01:04:47] [01:04:51] [01:04:52]	construction workers who are our peers. But if we could get that wrapped up this week and vote that contract, it could
[01:04:47] [01:04:51] [01:04:52] [01:04:56]	construction workers who are our peers. But if we could get that wrapped up this week and vote that contract, it could come in in less than a year. And I think
[01:04:47] [01:04:51] [01:04:52] [01:04:56] [01:04:59]	construction workers who are our peers. But if we could get that wrapped up this week and vote that contract, it could come in in less than a year. And I think that would be a milestone to beat and
[01:04:47] [01:04:51] [01:04:52] [01:04:56] [01:04:59] [01:05:02]	construction workers who are our peers. But if we could get that wrapped up this week and vote that contract, it could come in in less than a year. And I think that would be a milestone to beat and hopefully it won't come to that next year
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[01:04:47] [01:04:51] [01:04:52] [01:04:59] [01:04:59] [01:05:02] [01:05:04] [01:05:09] [01:05:11]	construction workers who are our peers. But if we could get that wrapped up this week and vote that contract, it could come in in less than a year. And I think that would be a milestone to beat and hopefully it won't come to that next year or with our techs that are also bargaining on the topic of the First Amendment. I
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[01:04:47] [01:04:51] [01:04:52] [01:04:56] [01:05:02] [01:05:04] [01:05:09] [01:05:14] [01:05:17] [01:05:24] [01:05:26] [01:05:29] [01:05:32] [01:05:36] [01:05:40] [01:05:44] [01:05:47] [01:05:54] [01:05:54]	construction workers who are our peers. But if we could get that wrapped up this week and vote that contract, it could come in in less than a year. And I think that would be a milestone to beat and hopefully it won't come to that next year or with our techs that are also bargaining on the topic of the First Amendment. I just want to say that I worked here for four years as a union electrician, and it was a long time ago. And when I think back on it, I think of all the cool stuff I did and all the incredible people I met, but I also think about the times that I was in real serious danger and the idea that my union wouldn't have access to me or to a potential new union member when they need it is unacceptable. And I think it's something that the commission has the power to address. Thanks.
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[01:04:47] [01:04:51] [01:04:52] [01:04:59] [01:05:02] [01:05:04] [01:05:04] [01:05:11] [01:05:14] [01:05:24] [01:05:26] [01:05:26] [01:05:32] [01:05:32] [01:05:44] [01:05:45] [01:05:45] [01:05:45] [01:05:57] [01:05:57] [01:05:57] [01:05:57] [01:06:01] [01:06:02]	construction workers who are our peers. But if we could get that wrapped up this week and vote that contract, it could come in in less than a year. And I think that would be a milestone to beat and hopefully it won't come to that next year or with our techs that are also bargaining on the topic of the First Amendment. I just want to say that I worked here for four years as a union electrician, and it was a long time ago. And when I think back on it, I think of all the cool stuff I did and all the incredible people I met, but I also think about the times that I was in real serious danger and the idea that my union wouldn't have access to me or to a potential new union member when they need it is unacceptable. And I think it's something that the commission has the power to address. Thanks. Thank you for those comments, clerk Hart. Thank you. Our next speaker is Shannon Sanchez. And Shannon, if you could please repeat your name for
[01:04:47] [01:04:51] [01:04:52] [01:04:59] [01:05:02] [01:05:04] [01:05:04] [01:05:11] [01:05:14] [01:05:24] [01:05:26] [01:05:26] [01:05:32] [01:05:32] [01:05:34] [01:05:45] [01:05:45] [01:05:45] [01:05:57] [01:05:57] [01:05:57] [01:06:01] [01:06:02] [01:06:04]	construction workers who are our peers. But if we could get that wrapped up this week and vote that contract, it could come in in less than a year. And I think that would be a milestone to beat and hopefully it won't come to that next year or with our techs that are also bargaining on the topic of the First Amendment. I just want to say that I worked here for four years as a union electrician, and it was a long time ago. And when I think back on it, I think of all the cool stuff I did and all the incredible people I met, but I also think about the times that I was in real serious danger and the idea that my union wouldn't have access to me or to a potential new union member when they need it is unacceptable. And I think it's something that the commission has the power to address. Thanks. Thank you for those comments, clerk Hart. Thank you. Our next speaker is Shannon Sanchez. And Shannon, if you could please repeat your name for the record and your agenda item or topic related to the conduct of port business,
[01:04:47] [01:04:51] [01:04:52] [01:04:59] [01:05:02] [01:05:04] [01:05:04] [01:05:11] [01:05:14] [01:05:21] [01:05:24] [01:05:26] [01:05:26] [01:05:32] [01:05:32] [01:05:44] [01:05:45] [01:05:45] [01:05:57] [01:05:57] [01:06:04] [01:06:06] [01:06:06]	construction workers who are our peers. But if we could get that wrapped up this week and vote that contract, it could come in in less than a year. And I think that would be a milestone to beat and hopefully it won't come to that next year or with our techs that are also bargaining on the topic of the First Amendment. I just want to say that I worked here for four years as a union electrician, and it was a long time ago. And when I think back on it, I think of all the cool stuff I did and all the incredible people I met, but I also think about the times that I was in real serious danger and the idea that my union wouldn't have access to me or to a potential new union member when they need it is unacceptable. And I think it's something that the commission has the power to address. Thanks. Thank you for those comments, clerk Hart. Thank you. Our next speaker is Shannon Sanchez. And Shannon, if you could please repeat your name for the record and your agenda item or topic related to the conduct of port business, please. Hi, I'm Shannon Sanchez.
[01:04:47] [01:04:51] [01:04:52] [01:04:59] [01:05:02] [01:05:04] [01:05:04] [01:05:11] [01:05:14] [01:05:24] [01:05:24] [01:05:26] [01:05:29] [01:05:32] [01:05:34] [01:05:44] [01:05:45] [01:05:47] [01:05:57] [01:05:57] [01:06:04] [01:06:06] [01:06:09]	construction workers who are our peers. But if we could get that wrapped up this week and vote that contract, it could come in in less than a year. And I think that would be a milestone to beat and hopefully it won't come to that next year or with our techs that are also bargaining on the topic of the First Amendment. I just want to say that I worked here for four years as a union electrician, and it was a long time ago. And when I think back on it, I think of all the cool stuff I did and all the incredible people I met, but I also think about the times that I was in real serious danger and the idea that my union wouldn't have access to me or to a potential new union member when they need it is unacceptable. And I think it's something that the commission has the power to address. Thanks. Thank you for those comments, clerk Hart. Thank you. Our next speaker is Shannon Sanchez. And Shannon, if you could please repeat your name for the record and your agenda item or topic related to the conduct of port business,



[01:06:18]	working at the credential specialist
	employee parking, bus drivers, rental car
	facility, bus drivers, as well as the
	cashiers over at the toll plaza. As a
	•
	union, we also represent the traffic
	support specialist as well as the port of
	Seattle police. So we're a little bit
	everywhere. When I come to the port to
	meet with my members, it's not as easy as
	one might think. I'm often left knocking
	on doors and windows trying to get
[01:06:43]	somebody's attention, to be able to have
[01:06:45]	access to my members.
[01:06:48]	I am here often throughout the
[01:06:52]	month. We have new employee orientations,
[01:06:55]	labor management committee meetings. I
[01:06:56]	have investigations for potential
	disciplinary matters, checking on working
	conditions, as well as posting important
	union information on the union boards.
	There's a lot of time of mine wasted just
	trying to get in and get access to my
	members. The most difficult is probably
	• • •
	the north employee parking lot where I go
	and see my employee parking bus drivers.
	There's a security gate there, and I often
	get held up there at the gate trying to
	explain who I am, why I'm there, how long
	I'm going to be there, and what exactly
	I'm doing. And in the meantime, there's
[01:07:34]	traffic piling up behind me trying to get
[01:07:37]	access as most people don't leave
[01:07:38]	themselves enough time to get on the bus
[01:07:40]	and get to work on time. So it causes an
[01:07:43]	incredibly stressful situation. And even
[01:07:45]	if all of the cards line up, I still have
	to get a supervisor on the other end to
	answer the phone to say it's okay to grant
	me access to just see my members.
	It absolutely should not take that long
	for me to have access to my members. And
	for many unions, it doesn't. Some unions
	already have badge access, which is
	actually news to me because the first time
	I came here, I thought to myself how easy
	and nice it would be. Thank you for your
	time. Thank you for your comments.
	Our next speaker is Joshua Welter.
	Joshua, if you could repeat your name for
	the record, your agenda item or topic
	related to the conduct of port business
	please. Joshua Walter, Teamsters Local 117
	Commission president Mohammed and members
	of the commission. Thanks for the
	opportunity to testify today. I'd like to
[01:08:43]	speak about airport taxi.
	Last year in February,
[01:08:50]	you all voted for a commission order for
	the next five years of the taxi program.
	There's a few items that also
	were spelled out for ongoing oversight in
	terms of improvements around dispute
	resolution and taxi
[



[01:09:07]	marketing. We've been working over the
[01:09:09]	course of the last year to provide
[01:09:12]	proposals in good faith on those issues
	and I think that we're getting to the
	point where additional oversight from the
[01:09:20]	commission is going to be helpful to
	kind of get the resolution that we want to
[01:09:27]	see for those issues.
[01:09:31]	So thank you for your oversight and also I
	just want to stay standing here in
	solidarity with my union siblings on
	the issues of badge access and first
	amendment free speech. So thanks so much
	Thank you for those comments. Clerk Hart
[01:09:49]	thank you. Our next speaker is worku
[01:09:51]	
[01:09:56]	Worku, if you could go ahead and restate
[01:09:57]	your name for the record and your agenda
	item or topic that you want to speak about
	today. Hello all your dear commissioner,
[01:10:05]	good to see you all.
[01:10:08]	My name is War Kubalayana.
[01:10:12]	I am driving taxi airport taxi.
[01:10:16]	Also I am union member. I would like to
	speak with you about taxi marketing,
	a topic that was included in the
[01:10:25]	commissioner taxi order. In February of
[01:10:28]	last year, our union developed a
	proposal support taxi marketing.
[01:10:35]	The following encouragement of the port
[01:10:38]	commissioner,
[01:10:41]	particularly commissioner we
[01:10:46]	present our proposal to port
[01:10:49]	in October of last year. We are still
[01:10:52]	waiting for written response from the port
[01:10:56]	disputing being disappointed.
[01:11:00]	Adel Slow Peace we hope you
[01:11:03]	will receive a meaningful written response
[01:11:08]	in our next meeting with the port staff so
[01:11:11]	we can collaborate productively on the
[01:11:14]	development of a program. At last
[01:11:19]	I am thank you for your oversight
[01:11:23]	and commitment to taxi drivers. Thanks so
	much. Thank you for those comments.
[01:11:33]	Thank you. Our next speaker is Habe Jamek
	and Jave. If you could go ahead and repeat
	your name for the record. My name is Jbe
[01:11:44]	Jamak. I'm one of the driver union
	and I'm speaking about the airport taxi
	driver union members. I would like to
	speak to you about union effort to support
[01:11:56]	fair dispute and resolution
	for taxi drivers. Following the port
	commissioner's order of February last
	year, we have been negotiating with the
	port around appeal procedure.
	There are two issues that are remaining
	that we need to oversight. Our union
	believes that. Number one, our union
	believes that it should be fair,
	objective and standard for when the port
[04-42-22]	restricted driver ability to work. Our

[01:12:24] union believes that bill should be heard



[04:40:07]	by poutral decision maker. Thenk you
	by neutral decision maker. Thank you
	for your oversight and commitment. And
[01:12:33]	thank you, the employees, port employees,
[01:12:37]	Jeff Wolf and Peter Lynx,
[01:12:39]	thank you for working with us. Thank you.
	Thank you for your comments.
	Our next speaker, Madam Commission
	president, is Jimmy Limerick.
	Welcome. And Jimmy,
	if you could go ahead and restate your
[01:12:56]	name for the record and your agenda item
[01:12:58]	or topic that you want to speak about
[01:13:00]	related to the conduct of port business,
	please. Hello, my name is Jimmy
	Limerick. I have Terry Hyslop, my vice
	president. I'm the president of the ILWU
	local nine. I represent the security and
	operations workers here at SEATAC airport
[01:13:15]	and I'm here to talk to you about First
[01:13:17]	Amendment and badge access. I'm here in
[01:13:20]	support of my fellow brothers and sisters,
	from all the representative employees
	you've heard from today and from the MLK.
	And I appreciate all this, all the things
	• • • • • • • • • • • • • • • • • • • •
	that they have done to address this issue
	with you. Yesterday was Veterans Day. I'm
[01:13:38]	a veteran, 21 years of the United States
[01:13:40]	Navy, and I wanted people to know that a
[01:13:42]	lot of people sacrificed as we celebrated
[01:13:45]	or remembered yesterday for First
	Amendment, the freedom to assemble, the
	freedom of speech, and also the laws that
	pertain to union organizing. That people
	have the right to do that. I've been
	shocked and dismayed sometimes that what
[01:14:01]	I've seen some of the instances of people
[01:14:04]	trying to just get together and talk as a
[01:14:07]	group, as a port community, and then be
[01:14:10]	dispersed by the airport duty managers or
	some other entity here at the port. An
	example of that was several months ago. I
	saw the IBEw with about four or five
	people out on the sidewalk on Highway 99
	holding a sign. And right across the
	entrance, on the other side of a sidewalk,
[01:14:29]	were two ADM's with their arms crossed
[01:14:31]	staring them down. I brought that up to
	labor relations during our contract
	negotiations that I was very disappointed
	that the port would do such a thing, and I
	took it as a form of intimidation.
	I wanted to say that I think we should
	celebrate our union employees. We should
	celebrate our labor unions. They're the
	bread and butter of this port. The non
[01:14:53]	representative employees do a good job
[01:14:54]	too. I'm not discounting anything they do.
	But the union employees come to work every
	day. They do the hard work. They deserve
	the respect of their employer. Thank you.
	Thank you so much for your comments.
	Clark Cart I think we are at our last
	speaker. Yes, our last speaker today is JC



[01:15:15]	Harris. And JC,
[01:15:19]	if you could repeat your name for the
	record and your agenda item or topic
	related to the conduct of port business,
[01:15:23]	
	JC Harris, ctacnoise.info
	so 3200 out of 9600
	homes with port packages received these
	lovely postcards. I think it's fair
	to say that everyone assumed that when you
	created order 2404 that
	our over 1000 members would have
	at least some nominal involvement in the
	assessment process. But the program was
	not only designed with no public input,
	it was rolled out with no heads up. Many
	people receiving these postcards have
	already tossed them because they have no
	idea what they mean. Of the
	10.5 million allocated for the program,
	over half is for this assessment.
	From what we can see, that consists of
	3200 postcards, 3200 surveys,
	•
	and 30 acoustic tests before a final report where you had
	intended to begin construction in 2025.
	The majority of the narrative in the
	presentation and survey concerns windows. I remind you that a port package is not
	just windows, it's a system. The
	presentation mentions acoustic testing,
	but not installation treatments to
	ceilings, walls, insulation. It also fails
	to discuss HVAC and airflow, which was a
	component of many thousands of these
	installations and required a sign off by a
	licensed engineer. And there's nothing in
	the presentation that explains how you
	actually get to fixing anyone's home in
	2025. And we're struggling to
	understand how 32 postcards,
	surveys and 30 sight tests represents
	\$5 million in value of
	state and federal taxpayers money.
	Even after getting a state law passed and
	free money to do this assessment, you're
	continuing to promote a tired narrative of
	determining if there is a problem rather
	than simply making it easy for people to
	get their port packages fixed. Please
	contact us and let's develop a program
	that can actually make that happen
	according to 2404. Thank you for your
	time, madam commission
	president. Thank you, JC. Madam Commission
	president, we do have another speaker who
	is asking to speak. There is Melinda
	George Henderson. Please proceed.
	And Melinda, if you could restate your
	name for the record and your topic related
	to the conduct of port business or your
	agenda item. Thank you. Good afternoon.
	My name is Melinda George Henderson. I am
	· -



[01:18:34]	the local AFA 19 vice president
[01:18:38]	here in Seattle for Alaska Airlines. This
[01:18:41]	here is Jerry. He's my person that I'm
[01:18:44]	always with. Twenty four, seven, and we
[01:18:47]	work with. Paula, does this come out?
[01:18:50]	There we go. That's a little more
[01:18:52]	comfortable. Thank you. I had a bunch of
[01:18:54]	stuff on here written down three, four,
[01:18:57]	five different ways that I was going to
[01:18:58]	address everybody. First of all, I just
[01:19:01]	like to say thank you so much for having
[01:19:02]	us. Instead of doing that, what I think I
[01:19:05]	want to do is just maybe go over a little
	bit of history and come to where we are
	right now. So I've worked here at the port
	for 32 years, since 1992.
	I've seen a lot of things change. And when
	I first started out with Alaska Air Group,
	I did have a port badge. I had port
	access, and. Excuse me, I'm sorry. I am
	speaking about port access, port badge
	access, and the first right amendments.
	So port badging back then was quite a bit
	different, and I was thankful of the way
	that it actually operated. Flight
	attendants don't go through the same type
	of port badging that the rest of ground
	service or anyone else that actually needs
	access to the port would go through it.
	But I do believe that it's very important,
	especially for those that are trying to
	organize. What I have seen,
	I have seen in the past up
	through almost the pandemic. I've been
	here with other unions where we were able to go ahead and do ou
	first amendment rights. I've been through
	quite a few protests with quite a few
	other people. And it was very nice to be
	able to do so because sometimes the
	outside world doesn't know what we're
	actually going through. And that has
	changed since COVID We can't do that
	anymore. We're in a place where we really
	need to get the word out. For us at
	Alaska, we always try to do the right
[01:20:40]	thing. We pull permits with the city of
[01:20:43]	SEATAC. We pull permits with the port of
	Seattle. And we follow the rules. Does it
[01:20:47]	work for us? Not so much. Even when we're
[01:20:50]	in the sky bridges, we get approached.
	We've done what we've needed to do. But
	they don't approach the other people that
	are at the other end of the bridge. I
	don't know. What's good for one is, I
	guess, not good for all. I appreciate your
	time and listening, but I wish that you
	guys would consider what we're looking to
	do for everyone. Thank you.
	Thank you so much for your comments.
	Thanks for having me. Clerk Hart, are
	there any additional signups for today?
[01.21.21]	We don't have any additional persons



[01:21:23] signed up to speak. If you want a call

Transcript of Regular Meeting on May 28, 2024 12:00pm Port of Seattle.

[01:21:25] from the room. Yeah. Is there anyone else [01:21:28] present on the team's call or present in [01:21:31] the room today who did not sign up but [01:21:33] wishes to address the commission? If so. [01:21:36] please state and spell your name and state [01:21:39] the agenda item or topic related to the [01:21:41] port conduct that you wish to speak about [01:21:44] for the record. [01:21:46] Welcome. [01:21:49] Yes. No problem. Just state [01:21:53] your name. My name is Brandon Johnson. [01:21:56] Brandon. Brandon Johnson. May I [01:22:00] have a seat right here, please? Do. And [01:22:01] then just state your topic related to. [01:22:04] Yeah. So I'm here to talk about the first [01:22:06] amendment activities here as it relates to [01:22:08] labor relations and labor rights. [01:22:12] Perfect. Please proceed in the timer [01:22:14] rules. Yeah. So I too am an employee here [01:22:15] with Alaska Airlines, an employee of this [01:22:19] airport. I got a COVID booster right here [01:22:21] in this room. I've hugged total strangers. [01:22:24] I've been attacked by total strangers. [01:22:27] I've faced the whole gamut here. And I'm [01:22:30] shocked and disappointed when [01:22:34] we are permitted on the SkyBridge and your [01:22:37] duty managers come out there to intimidate [01:22:41] potential members of our organization. [01:22:43] Those same people that you talked about [01:22:45] earlier, those marginalized communities, [01:22:47] those people that you are talking about [01:22:49] protecting are the same people that we are [01:22:51] trying to have a better future for. [01:22:55] But your police department comes and [01:22:57] questions us when we're permitted. Your [01:23:00] duty managers come and they highlight [01:23:02] things that we're supposedly doing wrong. [01:23:04] But when we ask them where's the proof? [01:23:06] Show us your evidence. They can't do [01:23:07] nothing. So I wonder. You talked about [01:23:10] Doctor King. And as you know, Doctor King [01:23:12] was a champion for labor rights. And I [01:23:13] just wonder what aye. thoughts would be [01:23:15] when the police were talking about the [01:23:17] police come and speak to us when the [01:23:19] police come and intimidate. Not myself, [01:23:23] my colleagues. I just wonder what Doctor [01:23:25] King would say about that. I mean, you [01:23:26] brought aye. up. So I think it's fair to [01:23:29] point out that we are being harassed, [01:23:30] that we are being intimidated and why is [01:23:32] this allowed to happen? And what are we [01:23:34] going to do here to change that? Thank [01:23:36] you. Thank you for your comments. [01:23:42] Are there anyone else who is present on [01:23:44] teams or here in the room that would like [01:23:46] to make any additional comments at this [01:23:48] time? [01:23:53] Well, thank you to everyone in the room [01:23:55] for providing comments today. We really [01:23:57] appreciate it. And again, it is an [01:23:59] important part of the commission's



	deliberation process. And so just lots of
	gratitude for you all coming out here,
	being vulnerable and sharing your stories
	and experiences. And we take a lot of
[01:24:11]	those, all of those comments very, very
[01:24:14]	seriously. And we'll be looking into some
[01:24:17]	of the items that you all have brought up
[01:24:18]	today. Again, thank you for the time clerk
[01:24:21]	Hart. Please give us a synopsis of any
[01:24:23]	written comments that we've received
[01:24:24]	today. Thank you. Madam commission
[01:24:27]	president, members of the commission,
[01:24:28]	we've received two written comments
[01:24:30]	submitted for the meeting today. These
	have been previously distributed to you
	and will become a part of the meeting
	record. These come from Johnny Zamra and
	Linda Boynton, who both write regarding
	the port's port package update pilot
	program and note their concerns related to
	recent postcards announcing an upcoming
	survey. They state that the postcards for
	this survey announcement only went to one
	third of homeowners with port packages and
	without any details about the survey,
	they ask that postcards be sent to all
	homes with port packages and to work with
	ctacnoise.info at each step of the
	program. And that concludes our written
	comments received today. Thank you, clerk
	Hart. So, hearing no further public
	testimonies, we will now move to the
	consent agenda on our business agenda.
	Thank you all who provided comments today
	Again, we appreciate your time moving us
	along to item number eight. Items on the
	consent agenda are considered routine and
	will be adopted by one motion. Items
	removed from the consent agenda will be
	considered separately immediately after
	adoption of the remaining consent agenda.
	Items at this time, the chair will
	entertain a motion to approve the consent
	agenda. Items covering items eight a,
	eight b, eight c.
	Item 8d was removed. Eight e,
	eight f, eight g and eight h.
	So moved. Do I have a second?
	Great. The motion has been made and
	seconded. Commissioners, please say aye o
	nay when your names are called. Clerk
	Hart. Thank you. Beginning with
	Commissioner Calkkins. Aye.
	Thank you, Commissioner Cho. Thank you.
	Commissioner Felleman. Aye. Thank you.
	Commissioner Hasegawa. Aye. Thank you.
	Commissioner Mohammed. Aye. Thank you.
	Five ayes and zero nays for this item.
	Great. The motion has passed.
	Great. So now I will move us back to item
	number eight D, and I can read that into
	the record. Please do, clerk Hart. Thank
	you. This is item 8d, adoption of



[01:26:43]	resolution number 3823, a resolution
	amending the policy directive for salaries
	and benefits for employees not covered by
[01:26:51]	a collective bargaining agreement
	established by resolution number 3820 and
	providing an effective date for all
	amendments as of June 1, 2024.
[01:27:02]	Commissioners, you received a briefing on
	this item at the last commission meeting
	today. We are requesting adoption. Every
	year you approve the salary ranges and
[01:27:11]	grades for port employees. This year, we
[01:27:13]	ask you to approve jobs titles, salary
	ranges and pay grades that reflect the
	work underway to improve the ports
	compensation program. As you will hear in
[01:27:22]	this presentation, the port is updating a
[01:27:24]	program that is more than 20 years old to
	be more simple, more transparent and more
	equitable. This is a multiphase project.
	Approving the new job titles, salary
	ranges and pay grades is a key element,
[01:27:35]	and we will continue implementing this
	program over the course of 2024. Joining
	us today is Katie Gerard and Kesha
	Reitstein from the human Resources
[01:27:45]	Department.
[01:27:51]	Katie, please. Please proceed.
	So we have the presentation that we did
	the briefing on at the last meeting, so
	we'll walk through those slides again for
[01:28:02]	you today. Yeah. And if you want to keep
[01:28:04]	it short, you're welcome to. If there's
	anything that you want to focus on,
	you're welcome to do that. And I think
	commissioners have some questions.
	Sure. So our presentation really goes
[01:28:16]	through the process that we have gone
	through to get us to where we are today.
	We brought forward a phased approach
	where, and this would be the first phase
[01:28:24]	of implementation, covering, just as
[01:28:27]	deputy executive director Goon said, the
[01:28:30]	pay structure along with that is all of
	the pay grades and the job with the new
	pay grade and the new structure assigned.
	So that is the gist of what we are looking
[01:28:40]	for. There are some, of course, technical
[01:28:42]	corrections that are proposed as well to
	update some definitions and just provide
	additional clarity in the resolution
	itself. We're happy to answer any
[01:28:53]	questions that you may have,
[01:28:55]	but the information is in
[01:28:59]	the briefing. Thank you for just
	sharing a little bit more about that. We
	did pull this item on from the consent
	agenda today, and just for the public's
[01:29:10]	benefit, in February 2024, the commission
	actually received a comps plan briefing.
	Each commissioner received that
	information, and at that time, we did ask
[01:29:21]	for a delay in the process and ask that we



[01:29:25]	go through a more thorough, deeper
[01:29:27]	analysis, legal analysis, also being able
	to find. We had a lot of questions related
	to the practical issues being
[01:29:37]	addressed in your process and how that
	worked, and many of us felt like that we
[01:29:42]	got sufficient information back. That
[01:29:45]	said, the item that comes before the
[01:29:48]	commission today, we did receive more
[01:29:51]	concerns from employees at the port asking
[01:29:55]	us to continue to engage on this issue
[01:29:59]	and additional questions and comments that
[01:30:03]	us, as commissioners, don't have the
[01:30:04]	answers to and would like to get
[01:30:06]	additional information on, especially
	around how this would impact people from
[01:30:12]	a practical standpoint and some of the
[01:30:16]	market analysis that will be conducted.
[01:30:18]	And it's my understanding that it's hard
[01:30:19]	to pinpoint some of that in phase one,
	and we would get more clarification as
	part of the phase two process that HR is
	conducting. I'm confident that that
	process will go really well. That said, I
	know we do have a motion in front of
	us that will be introduced, and so I'll
	kick it to Commissioner Hasegawa to
	introduce that motion. Thank you, madam
	president. I moved that we direct staff to
	come back in advance of the
	implementation.
	Madam Commissioner. President. Through the
	commission. President to Commissioner
	Hasegawa, could you please move the main
	motion to adopt this resolution? First,
	I think there's two options on the motions
	that Commissioner Hasegawa would like to
	consider. I withdraw the former verbiage
	and I'd like to move that we postpone
	consideration of this item to a future
	board. So we will need to have the main
	motion on the floor in order to be able to
	postpone it to a different date. Okay? So
	just go ahead and move the motion to adopt
	the resolution, and then your motion to
	postpone will be in order. Okay. Madam
	President, I move adoption of resolution
	number 3823. I have a second second.
	And the motion has been made and seconded and she has the floor. And I would like
[01:31:36] [01:31:38]	
	a motion at that point to postpone to a
	time certain? Yes, ma'am. Okay. As stated
	by the clerk, the next meeting.
	The next meeting would be June 11, 2024.
	So, madam commissioner. President.
	Through the commission. President to
	Commissioner Hasegawa, I hear there is a
	motion to postpone to a time certain to
	June 11, 2024, for this resolution?
	That's correct.
	Clark, will you call the roll? Was there a
	second on the motion to postpone? I'll
[01.02.10]	scoons on the motion to postpone: In



[01:32:12] second,	
[01:32:15] and I can. Bear with me just a moment on	
[01:32:20] the motion to postpone this item to June	
[01:32:22] 11, 2024, beginning with Commissioner	
[01:32:25] Calkins.	
[01:32:28] Aye. Thank you, Commissioner Cho.	
[01:32:31] Thank you, Commissioner Felleman. Aye.	
[01:32:35] Thank you, Commissioner Hasegawa. Thank	k
[01:32:37] you, Commissioner Mohammed. Aye. Thank	<
[01:32:39] you. Five ayes, zero nays to postpone this	
[01:32:42] item to June 11, 2024.	
[01:32:46] Thank you, Clerk Hart. And commissioner.	
[01:32:47] So we will move to postpone that. I know	
[01:32:49] that is not the most favorable solution	
[01:32:52] for our HR team, but we will send those	
[01:32:54] additional questions and hope to get	
[01:32:56] answers in the meantime. Thank you again	
[01:32:58] for the time. Thank you.	
[01:33:03] All right, so moving us along to our new	
[01:33:07] business section of the agenda, we have	
[01:33:09] three new business items today. That.	
[01:33:12] Those are, items ten b and ten c	
[01:33:16] will be heard together with items ten b	
[01:33:20] being a briefing and an action request on	
[01:33:22] items Ten C. Clark Hart, please read the	
[01:33:25] first item into the record, and then	
[01:33:27] deputy executive director Goon will	
[01:33:28] introduce the item. Thank you. This is	
[01:33:31] agenda item ten a, introduction of	
[01:33:34] resolution number 3824. A resolution to	
[01:33:37] determine 500 mitigation credits from the	
[01:33:40] ports terminal 117. This is t 117,	
[01:33:44] mitigation bank, site R,	
[01:33:48] surplice. I'm sorry, I wanted to say area	
[01:33:52] mitigation bank, site R, surplus, in [01:33:55] accordance with RCW 53.08,090	
[01:33:59] and ex 30, and to authorize the executive	
[01:34:03] director to enter into a purchase and sale	
[01:34:04] agreement to sell those credits at fair	
[01:34:07] market value. Commissioners, the port was	
[01:34:10] recently approached with an offer to buy	
[01:34:11] 500 habitat credits from the Ports Habitat	
[01:34:14] bank at Duwamish. People, Rivers People's	
[01:34:16] park. This transaction would be the first	
[01:34:18] of its kind for a port in Washington state	
[01:34:21] and represents a major accomplishment for	
[01:34:22] our environmental team. We will seek	
[01:34:25] adoption of this resolution at the next	
[01:34:27] commission meeting. Presenters today are	
[01:34:29] Sarah Auger, Director, maritime	
[01:34:30] environmental and sustainability, John	
[01:34:33] Sloan, senior manager, environmental	
[01:34:34] programs, environmental planning and	
[01:34:36] permitting and compliance, and Kathleen	
[01:34:38] Hurley, senior environmental program	
[01:34:40] manager.	
[01:34:43] Great. Thank you, commission and deputy	
[01:34:47] executive director. This is Sarah Auger as	
[01:34:50] mentioned and just so pleased to be here	
[01:34:52] today. We're going to introduce you	
[01:34:55] to a topic this afternoon of a proposed	
[01:34:58] habitat credit transaction. It's very	
[01:35:01] exciting It's a great opportunity for the	



[01:35:03] port. We'll be asking you to consider a
[01:35:06] resolution to move the forward. Just a
[01:35:09] couple words about how we got here. With
[01:35:13] foresight and vision, the port has
[01:35:15] prepared for many years by establishing a
[01:35:18] mitigation bank line of business and
[01:35:20] methodically cleaning and restoring lands
[01:35:22] so we would prepare, be prepared for
[01:35:24] opportunities like this one. I think you
[01:35:27] will find that this transaction we propose
[01:35:29] has multiple benefits for the port,
[01:35:31] including financial and environmental
[01:35:33] benefits for the port in the region as
[01:35:36] well. This transaction can help the port
[01:35:38] make increased progress on our century
[01:35:40] agenda goals. You'll hear a little more
[01:35:42] about that in our presentation. And the
[01:35:44] transaction leads the way in demonstrating
[01:35:46] an application of mitigation bank tools
[01:35:49] for ports in Washington state. With that,
[01:35:52] I want to transition to the formal
[01:35:53] presentation and our program staff
[01:35:56] presenters here, John Sloan and Kathleen
[01:35:58] Hurley. Thank you,
[01:36:01] Sarah. If we could go to the first slide.
[01:36:05] So thank you, commissioners deputy
[01:36:06] director, Goon. We're really excited about
[01:36:09] this, to be here. This is, we're going to
[01:36:11] be talking about a resolution to surplus
[01:36:13] and sell mitigation credits, as well as
[01:36:16] authority to sign the purchase and sale
[01:36:17] agreement with our customer to sell them
[01:36:19] at fair market value. And first,
[01:36:23] this is a long journey to get to this
[01:36:25] point. Point. And we've built a project
[01:36:27] that we're very proud of. I want to hand
[01:36:30] it to Kathleen to describe what is a
[01:36:32] mitigation bank, because it's not common
[01:36:34] knowledge for most people. And what is a
[01:36:36] mitigation bank credit and how does it
[01:36:38] relate to the Duwamish River People's park
[01:36:40] and also share some kind of an update of
[01:36:42] where we're at with that project and all
[01:36:44] the success that we've had with it.
[01:36:46] Thanks, John. Next slide, please.
[01:36:50] So the Duwamish River People's park and
[01:36:52] Shoreline habitat area is a 14 acre site
[01:36:55] that's located in the south park community
[01:36:58] of South Seattle. It's very exciting
[01:37:00] because as John mentioned and Sarah
[01:37:02] mentioned, it took us over 20 years to
[01:37:04] develop this site, from acquisition to
[01:37:08] cleanup to then actually building a
[01:37:10] habitat restoration site that includes
[01:37:12] important public access areas that
[01:37:14] connects the community to the river as
[01:37:17] part of this plan. This is our first
[01:37:19] mitigation banking site within our
[01:37:22] mitigation banking plan, and a mitigation
[01:37:25] bank is essentially what we would call
[01:37:27] sort of a conservation finance tool
[01:37:29] whereby a bank sponsor, which in this case
[01:37:32] is the port, builds a habitat which is



[01:27:25]	larger than which is typically larger, an
	, , , , , , , , , , , , , , , , , , , ,
[01:37:37]	area that then generates credits,
[01:37:40]	and those habitat credits can then be sold
	to entities that need them, need to
	•
	offset their impacts within a watershed.
[01:37:51]	These can be used for ports use. They can
[01:37:53]	also be used for other maritime
	industries. And so it also relates to our
	mission to support maritime industry. So
	this site has generated 521.5
[01:38:05]	mitigation credits, or what we've also
[01:38:06]	called habitat credits. This site is,
[01:38:10]	it's important to mention, is under a
	conservation easement, the sale of these
	credits, the transaction of those does not
	change the port's commitment to the site.
[01:38:18]	We will retain ownership. We are in a ten
[01:38:20]	year monitoring plan. We have a 20 year,
	and after the ten year monitoring plan,
	we have a 20 year stewardship commitment.
[01:38:27]	So we will be engaged and involved in this
[01:38:29]	site no matter what. As the bank sponsor,
[01:38:32]	we are obligated to ensure that
	this site continues providing those
	important environmental benefits in
[01:38:41]	perpetuity. As I mentioned,
[01:38:44]	this is the first project in the Ports
[01:38:46]	Mitigation bank proposal. We first came up
	with this site as part of a plan in the
	• •
	Duwamish river restoration Plan in 2009
	that was further refined in our portfolio
[01:38:57]	restoration plan in 2016, and then finally
[01:39:00]	in 2019 in our mitigation banking
	prospectus submitted to the Washington
	State Department of Ecology and the US
[01:39:07]	Army Corps of Engineers t 117, or
[01:39:10]	Mitigation bank site number one, has been
	a cornerstone of those plans throughout
	the entire process. What we know
	now, three years in into our monitoring
	plan, is that this site is an astonishing
[01:39:22]	success. It has increased the acreage
[01:39:25]	of marsh in the lower Duwamish by 40%
	while also providing important public
	access. Additionally,
	we have caught Chinook, and through
	our monitoring plan, we have not kept
[01:39:41]	them. We release them when we are
	monitoring, but we also know it's become,
	and it will continue to become an
	important fish, wildlife and public
	community asset. We have planted over
[01:39:54]	40,000 native plants at this site. We
	continue to monitor them. As I mentioned,
	we are in our second year of monitoring of
	a ten year monitoring plan, and we
	anticipate ongoing success and benefit
[01:40:06]	from this site, both from the
[01:40:09]	environmental aspect, the public access
	and then also with this transaction,
	hopefully from a financial standpoint. So
	with that, I will pass this back over to
104.40.401	my colleague John to continue discussion



[01:40:21]	of this. Thanks, Kathleen. Next slide,
[01:40:24]	please. So Kathleen mentioned some of
[01:40:27]	the important dates here. I just want to
[01:40:29]	review a quick timeline. The first date on
[01:40:31]	here is 2016, when we started the habitat
[01:40:33]	initiatives line of business. But it goes
[01:40:35]	back long before that. The site was
	purchased in the year 2000. And then in
	2006, after some deliberation with the
	Environmental Protection Agency, our
	commission, your predecessors, went into
	the neighborhood in South park and asked
	the community, what do you guys want us to
	do with this site? We had planned on doing
	some maritime industrial use. The
	community spoke loudly that they would
	like to see habitat and public access
	built there. And unanimously, your
	predecessors approved that as a future
	use. Then we set about cleaning up the
	site through 20, 1314 and 15,
	then designed the habitat that would
	follow. As Kathleen mentioned, we
	submitted our approval for a bank in 2019.
	Then we really set about marketing these
	credits. The site generates 521 credits.
	We needed customers for those credits.
	Credits are surplus to our needs. And then
	in 2024, earlier this year, we had the
	fortune and circumstance of a customer
	we'd been courting came forward and said,
	yes, they would like to purchase 500 of
	these credits. Next slide.
	Some really important background here.
	There are 521 credits, 0.5, being
	generated at this site. We're proposing to
	surplus 500 of them. We have a pipeline of
	credits to serve our own needs and our own
	liabilities through many additional sites
	that we have in our inventory of
	restoration sites. So these are surplus to
	our needs. As Kathleen mentioned, we're
	not selling the Duwamish river people's
	Park. We're selling the intangible assets
	that reflect the ecological lift that's
	represented by these credits. We are on
	the hook to continue to own the site,
	maintain the site, keep it shiny, and
	really serving the community in
	perpetuity. One other important point.
	We've determined that the credits are
	surplus pursuant to our new mitigation
	banking policy for surplus and sale of
	credits, as well as state statute related
	to surplus of property. Next slide,
[01:42:30]	
	1 second.
	And I wanted to underscore the benefits of
	this transaction. Through this
	transaction, we continue to build habitat
[U1:42:45]	and furtherance of our century agenda
[04.40 4-	
	goal. Oh, back one. Yeah, unfortunately, I don't have controls

Port of Seattle

[01:42:53]	
[01:42:56]	It's the last one.
[01:43:03]	Here's super tiny. I can wing it. Can you
[01:43:06]	talk about the benefits there? Yeah. We
[01:43:08]	have a goal under the century agenda to
	enhance, restore, create 40 additional
	acres of habitat. The Duwamish river
	people Park gives us 14 acres. We have
	plans to develop another ten at terminal
	•
	25. And as I said, an inventory of other
	sites through this conservation finance
	vehicle to get to the 40 acres and
	hopefully beyond the cash flow from this
	transaction that we're proposing will be
	or can be used to support additional
	habitat restoration. And through this
[01:43:36]	first transaction, we've established a
[01:43:38]	process, templates of the purchase and
[01:43:40]	sale agreement, a term sheet. The process
[01:43:42]	we go through to surplus and sell credits
	has now been clearly articulated, so
	expect future transactions as well. And
	the thing I'm really excited about is this
	is a perfect example in my view of the
	triple bottom line, the people's park
	through the viewpoint pier, public art
	canoe and kayak launch. It's easy to see
	the community benefits associated with
	that project. 14 acres of habitat
	providing Chinook salmon refugia. Also
	easy to see the environmental benefits.
	Now with this transaction, we can see
	financial benefits, too. So all three
[01:44:15]	boxes are ticked, and this project is
[01:44:18]	essentially paying for itself. Next slide.
[01:44:21]	Just want to restate the request. This is
[01:44:24]	the first reading of a resolution. We
[01:44:27]	wanted to give you information about the
[01:44:28]	transaction and the mitigation bank site.
[01:44:30]	We'll be coming back on June 11 for second
	reading, where we'll be asking the
	commission to determine that 500 credits
	are in fact, surplus in accordance with
	state statutes and our port policy, and
	then authorize the executive director to
	sign the purchase and sale agreement with
	the customer to sell them at fair market
	value, which we've determined is
	approximately \$48 million. So with that,
	we'll entertain questions. Thank you so
	much for the presentation. Are there any
	questions for staff at this time from
	commissioners Commissioner Hasegawa? So
	how many credits total are we talking
	about involved with the sale? 500 credits.
	Mitigation credits.
[01:45:13]	How many of those are for? Is that for the
[01:45:15]	people's park? The park generates 521.5.
	Over time, 500 of those will be transacted
	in this action, and this would be the
	first time we've engaged in something like
	this. Is this the port of Seattle? Is this
	the first time this has happened for any



[01:45:31]	other port authority? This is unique in
	terms of its size and type of any kind of
[01:45:37]	mitigation bank transaction sponsored by a
[01:45:39]	port. There are other public and private
[01:45:41]	banks in the state, but none have had a
[01:45:44]	transaction like this. It's our
[01:45:46]	understanding that no other ports in
[01:45:48]	Washington have sold their credits. So
[01:45:51]	some ports have credit banks, but they use
[01:45:54]	them just for their own purposes. And then
	there are other banks that have done
[01:46:00]	several transactions but not owned by
[01:46:01]	ports. So this is unique in that aspect,
[01:46:04]	but we're not the first public entity to
[01:46:06]	have ever sold. There's another example of
[01:46:09]	another jurisdiction. Washington state,
	for example, the Washington
[01:46:14]	state Department of Transportation,
[01:46:16]	working together with the city of Kent,
[01:46:18]	has a small bank in the green Duwamish,
[01:46:20]	and they sold, I believe, one to two
	credits a couple of years ago. Very, very
[01:46:25]	small scale transaction.
[01:46:28]	No bank, public or private, in the state
[01:46:31]	has had a transaction of this magnitude.
[01:46:33]	So who currently uses habitat credits?
	Habitat credits are used by developers.
	Maritime, industrial folks who need to
	repair or build a new dock have some
	development that impacts the environment.
	Usually aquatic areas are wetlands or
	listed species. Regulations require that
	they offset those impacts. So they need
	either to build a project on their own
	site, which most of our folks on the
	waterfront don't have the room to do it,
	or they buy credits from a party like the
	port, who builds them in advance and then
	can transact them with them, and those are
	essentially extinguished. The regulatory
	agencies that are issuing the permits for
	that development recognize those credits,
	extinguish them so they can't be sold
	again, and then the developer gets their
	permit to move forward. Okay, but we're
	not talking about opportunity to develop
	any piece of the people's park. No,
	no. And why would we? What does it mean to
	sell our credits?
	So to sell the credits, we have a line of
	business we set up in 2016, knowing that
	we had this long list of properties that
	we wanted to do habitat restoration on,
	but lacking for different funding
	mechanisms. Sometimes we do restoration to
	serve our own mitigation needs. We're
	repairing, like, terminal five. We might
	need to do some. An acre of restoration
	somewhere, or the SAMP, and we would have
	to do that work somewhere on our own site
	or purchase them from somebody else. The
	purchaser of these credits owned a
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[01:48:08] era, at the north end of t five. They have [01:48:10] historic environmental liabilities that
[04:40:40] historia anvironmental liabilities that
[01:48:12] they need to offset, and they're using our
[01:48:14] credits to do that. So what does this mean
[01:48:16] for the Duwamish river people's part? And
[01:48:19] the site was designed for credits that
[01:48:21] could be sold. The site will not change in
[01:48:24] appearance. One of the obligations of
[01:48:26] selling these credits is that we maintain
[01:48:29] and act as stewards of the site so that
[01:48:31] that environmental benefit endures. So why
[01:48:35] sell instead of just have our own
[01:48:36] restaurant? Conservation project. We're
[01:48:39] trying to achieve the century agenda goal
[01:48:40] to get to 40 acres and beyond someday. So
[01:48:43] this is the conservation finance mechanism
•
[01:48:46] we're using to get the cash flow we need
[01:48:49] to invest in more and more habitat.
[01:48:53] Otherwise, it's just using tax levy
[01:48:55] dollars or general fund money to build
[01:48:57] habitat. We like the idea of using other
[01:48:59] people's money to do it brings other
[01:49:01] revenue to bear on the interest. And I
[01:49:03] would like to just add that, Commissioner
[01:49:06] Hasagawa, with your question. What happens
[01:49:08] at the park? As Sarah mentioned, nothing
[01:49:11] changes. We have a conservation easement
[01:49:13] that is over the park property, which
[01:49:16] means that no other type of development
[01:49:18] would happen there. And so it will
[01:49:21] maintain its public access. The habitat
• •
[01:49:23] benefits that will not change. It's really
[01:49:27] credits are awarded based on the upper
[01:49:29] uplift, the benefit that's provided from
[01:49:31] constructing the habitat and those
[01:49:34] benefits. Thank you for acknowledging that
[01:49:37] there's an easement in place that
[01:49:37] there's an easement in place that
[01:49:37] there's an easement in place that [01:49:39] preserves the ecological integrity of the
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[01:50:39]	disagree with the philosophy that we need
	the capital to do this work, and this is
	an opportunity for us to recapitalize, to
	• • • • • • • • • • • • • • • • • • • •
	continue the flywheel. But there's also a
	more macro argument that could be made
[01:50:51]	that by selling the credits and not
[01:50:54]	banking it, you are allowing others to
[01:50:57]	just pollute and enabling
[01:51:01]	others. In theory, it's kind of zero sum.
	And so I'm curious why,
	what the line of, other than a financial
	reason, which could be the only reason,
	which is a fair argument, at the end of
	the day, wouldn't we be doing a far
	greater impact by just banking the
	credits? No,
	the credits are designed as mitigation,
	and it is a fair critique of mitigation
	that some have portrayed it as a. What do
	you mean by no, the credits?
	The park is designed and we've pursued
	certification of the site for credits to
	be used as mitigation. Correct. But the
[01:51:42]	credits then are sold by two corporations
[01:51:44]	that go out and pollute.
	Well, in this case, these credits are
[01:51:49]	resolving historic natural resource damage
	liabilities. So the. And I'll make my
[01:51:54]	sales pitch for mitigation banks as being
	better than a zero sum game. With
	mitigation banks, you're generally
	building a project restoration project
	that's larger, strategically located in
	the watershed and a more benefit to fish
	and wildlife than if a private party who
	had some sort of either future liability
	for a permit mitigation or a historic
	liability just went and built it on their
	own site. It would be smaller, poorly
	managed, lots of examples of how projects
	like that have failed. So by doing work in
	advance that's larger and better located,
	we're actually getting ahead. We're doing
	things that make a difference. And the
	federal government, state government have
	all recognized that mitigation banks are a
	preferred method of mitigation as compared
	to what they call permittee responsible or
	private party mitigation that's smaller
[01:52:42]	and not as valuable. Yeah, I mean, I don't
[01:52:44]	think I disagree with any of what you just
[01:52:46]	said. I guess my point is if
	we harvest these habitat credits and we
	have them in our hand. Right. We could
	choose to hold onto them indefinitely.
	Right. Or as we are doing now, choosing to
	sell them off, which is to offset
	pollution somewhere else. Right. They will
	be used to. It's a mitigation tool, so it
	will be used to offset impacts. Maybe it's
	not pollution, but impacts. That's the
	intent. So kind of the end user
	is irrelevant if you adapt the regulatory
101.00.17	is intolevant if you adapt the regulatory



[01:53:21]	construct of a mitigation credit. If I
[01:53:25]	may, I see that Director Stephanie Jones.
[01:53:28]	Joan Stebbins has her hand up. Would you
[01:53:31]	like to add some comments to Commissioner
[01:53:33]	Cho's questions? Yes. Thank you,
[01:53:37]	President Mohammed. I wanted to add my
[01:53:42]	perspective on this as a maritime
[01:53:43]	director. And actually, when we created
[01:53:45]	the habitat mitigation bank was when I was
[01:53:48]	the environmental director for the
[01:53:50]	maritime division. This is a vision that
[01:53:53]	we've had for quite some time. And the
[01:53:56]	idea is that if we just use the tax
[01:54:00]	levy to build pieces of habitat, we would
[01:54:02]	only be able to build so much. But the
[01:54:04]	idea that we built a bank and then this
[01:54:06]	creates like a self funding mechanism, we
[01:54:09]	get these funds in that continues to
[01:54:11]	support, and it doesn't specifically go
[01:54:14]	into a fund, but this is funds that
[01:54:17]	continue to support generation of more
[01:54:20]	habitat and really help support. And I
[01:54:23]	will say the other thing about this is
[01:54:24]	that we have an expertise that in
[01:54:28]	building habitat, that very few have.
[01:54:31]	I would argue we are the best at this in
[01:54:33]	our region. So we build habitat and it
[01:54:36]	works. This allows us not only to be the
[01:54:40]	builder of habitat in a way that really
	that others couldn't achieve, but I think
[01:54:46]	even more importantly, it creates a self
	funding engine that then creates more
[01:54:51]	habitat. That was the vision when we
[01:54:54]	created this. I guess it was seven years
[01:54:57]	ago. And this is the very definition of
	patient capital that we
	have been at this for quite a while. This
	is a realization of really
	a vision that we've had for some time to
	really enable us to continue building
	more habitats. Thank you for allowing me
	to speak. I just want to be clear about
	what point I'm trying to get at. I was
	trying to get it out of you guys, but
	clearly it's not registering. If there is
	a financial aspect to this and that is the
	reason why we're selling these credits
	off. Let's just admit it, right? And say,
	like, saving the environment costs money
	and that's what we need, and this is a way
	for us to do it perpetually. Right. I was
	trying to ask you if there's other reasons
	why we would sell off the credits other
	than the reasons that Stephanie just
	pointed out and that you all are telling
	me, but I think we should just be really
	transparent about this. Like,
	sustainability isn't cheap. I go around
	the world and I say this all the time,
	this isn't cheap. And it makes us, as a
	port, more expensive to do business with,
	quite frankly. Right. There's an argument
TUT.56.U51	here that someone's got to pay for it.



Right. And the question is very poignant.
Do we use tax levy dollars? Do we use,
you know, where do we get the money for
it? And if we could do. If we create. If
we create the system whereby others will
pay for it, I agree with you, John. I do
think this is an incredible way forward.
But there are those out there who will
argue that we should just hold onto these
credits because on net, it's a net
positive. Right? Do you understand what
I'm saying? Okay. I just want to make sure
that mitigation banking. Oops, wrong.
Mitigation banking isn't the only way that
we're accomplishing this entry agenda
goal. We have a sustainable shorelines
program where we're softening hard
shorelines, installing wood and topsoil
and marsh plants, etcetera. And much of
our restoration goals will be achieved
through that as well. So this is part of a
kind of a multi step. I agree with
Stephanie. We're the best at this. I just
want to make sure people in the public who
] might be a little jaded about
how we're doing this understand why it's
necessary. So thank you all for the great
work. There are critics of mitigation in
general, but the regulatory contract of
our state and federal government has
embraced mitigation as the best practice
for addressing impacts and overcoming
them. And you'll find that many times the
mitigation units far exceed the impact
that was caused. So you do get some lift
with that as well. That's great. Thank
you, guys. Thank you, Commissioner Calkins.
I really like the system. I recognize it's
24 years since purchase of the property.
This is a process that takes a long time.
But I love the idea that here we have this
property, we're able to bring it from
Brownfield State to a habitat that's
beautiful. I remember when we did the
first turn of the shovel down with
community members from, from South park
and Georgetown present.
Then we now accomplish this, get this cash
flow out of it that we could then use,
say, for t 25, do the same thing, create a
new set of mitigation credits, which then
could then cycle into a new and in
perpetuity. I think it's a really
clever way of dealing with what you
described as the sort federal and state
regulatory environment while also just
doing the right thing to clean up these
properties and creating a sort of cyclical
cash flow cycle that allows us to keep
reinvesting in these expensive efforts.
reinvesting in these expensive efforts.



[01:58:47] ecosystem on the Duwamish river that quite

[01:58:51]	honestly, not all parcels of property are
	as important, but an
[01:58:58]	estuary like that has got to be very high
[01:59:01]	on the list of critical spaces
[01:59:06]	in the overall ecological system.
[01:59:09]	And so the fact that we get to do it in
[01:59:11]	that space must be very
[01:59:15]	impactful. Impactful on an acre per acre
[01:59:16]	basis. So I
[01:59:21]	think it is. It does kind of,
[01:59:25]	it's hard to understand
[01:59:30]	from a transaction basis. But I do think
[01:59:33]	this is a pretty elegant way to address
[01:59:36]	the need to keep doing, make sure this
[01:59:39]	cyclical and we keep working at it. I just
[01:59:42]	wish it could go faster. I wish we could
[01:59:43]	do it quicker. And so my question
[01:59:47]	is, you know, it says on the benefits
[01:59:51]	cash flow can support habit restoration on
[01:59:53]	other port properties. What's next in the
[01:59:56]	queue?
[01:59:59]	We have a couple sites that are in design.
[02:00:01]	Thank you for your comments and your
[02:00:03]	question. We have two sites. One is
[02:00:06]	terminal 25. And right now we're almost,
[02:00:10]	we're getting to 30% design. We anticipate
[02:00:12]	construction in about 2029 or
[02:00:16]	30. That's a ten acre site. And in
[02:00:20]	the east waterway, a critically important
	part of the salmon life cycle in
[02:00:26]	our saltwater marine environment. T 117 is
[02:00:29]	in the estuarine environment. And so what
[02:00:31]	we're looking at is kind of a hole of
[02:00:32]	watershed approach of how can we phase our
[02:00:35]	restoration such that it benefits salmon
[02:00:38]	throughout its life phase. We also have
	another project, a much smaller project
	about two acres in
	terminal t five southeast. And that
	actually arose from our sustainable
	shorelines program, where we inspected
	shorelines and realized they were severely
	eroding. And we had an opportunity there
	to improve that shoreline, stabilize it,
	while also providing some environmental
	benefit. That one, we just are almost.
	We're probably at about 25% design, so
	almost 30% design, not construction date
	to be determined, but so those are two
	projects that are in the pipeline that
	we're working on design. And like you, we
	wish it could go faster.
	And I know it's not an exact acre
	equals x number of credits, but, like,
	for t 25, what would it generate in terms
	•
	of mitigation? Bank credits? About 642.
[02:01:36]	of mitigation? Bank credits? About 642. Even more at this point in time,
[02:01:36] [02:01:40]	of mitigation? Bank credits? About 642. Even more at this point in time, it's highly dependent on design and
[02:01:36] [02:01:40] [02:01:42]	of mitigation? Bank credits? About 642. Even more at this point in time, it's highly dependent on design and habitat elements. And so where we are in
[02:01:36] [02:01:40] [02:01:42] [02:01:44]	of mitigation? Bank credits? About 642. Even more at this point in time, it's highly dependent on design and habitat elements. And so where we are in the design process is we work with the
[02:01:36] [02:01:40] [02:01:42] [02:01:44] [02:01:47]	of mitigation? Bank credits? About 642. Even more at this point in time, it's highly dependent on design and habitat elements. And so where we are in



[02:01:53]	move forward to 30%.
	But right now, we anticipate about 642
	credits will be generated there. And then
	the other site that we're working on would
	be about 50 ish credits. And again,
	because we're still in about early stages
	of design, you know, that can be tweaked a
	little bit depending on the benefits and
[02:02:16]	the design of the project. But we seek to
[02:02:18]	maximize credits while also maximizing the
[02:02:21]	environmental benefit in these designs.
[02:02:25]	Thank you, Kathy. And I see
[02:02:28]	Commissioner Felleman's hand is up.
[02:02:30]	Commissioner Felleman,
	you have the floor. Yeah. Thank you.
	Thank you for that presentation and the
	creative work that you're doing. A couple
	thoughts. One is the idea that by
	us acquiring the habitat, we can do these
	larger pieces and have the continuity
	through the watershed. All that makes a
	lot of sense versus having industries
	doing it a piece at a time. But also the
	question that Commissioner Cho raises is
	an interesting one in that it's like
	paying your carbon offsets
[02:03:08]	rather than not flying. You are paying to
[02:03:12]	that net neutral idea. There's an
[02:03:15]	interesting thought. In terms of historic
[02:03:17]	pollution, we still have our own
	liability, so we're going to spend some of
	these credits for assuageing our own
	guilt. That is our obligation to do so.
	And I see for all the other industries
	that are sitting on historic pollution and
	stuff like that, this is a great use of
	trying to put Humpty Dumpty back together
	again. It is an interesting question,
	though, if there's like, you know, more
	recent events like, you know, negligence
	going forward, whether that this has the
	same. It's still the benefit of having the
[02:03:54]	habitat protected. But is, you know,
[02:03:57]	otherwise it's just like a liability for
[02:04:00]	an industry that has an oil spill or
[02:04:01]	something like that. Right. There's no.
[02:04:04]	Would that be, I guess the natural
[02:04:06]	resource damage assessment would determine
	whether they would have to then turn
	around and do have a debt project. Or
	would they just be paying for an incident,
	you're asking. So I think regulators will
	determine who is obligated and lawyers
	will determine who has liability. And I
	think I'll leave it at that. No, but I'm
	just saying like, you know, I'm just
	saying the difference between a historic
	pollution issue and a current, like,
	malpractice. Right. And so using the
	banking credits to offset,
	you know, somebody else's historic problem
	versus to offset a. What might be seen as
[02:04:49]	a negligence. That's sort



[02:04:52] of getting at Commissioner Cho's question	
[02:04:54] of, you know, are we. Are we sort of	
[02:04:57] letting somebody else. I guess paying for	
[02:05:00] the credits is the way if they're paying	
[02:05:02] us, I'm just trying to think through the	
[02:05:05] point they're paying us, then it would be	
[02:05:07] better than just having money spent	
[02:05:09] without having the habitat protected. So I	
[02:05:12] think I just sort of answered my own	
[02:05:15] question on that. I do like the idea, but	
[02:05:18] one of the questions was initially that it	
[02:05:21] was like a ten year monitoring project.	
[02:05:23] So in order to assure that this goes on	
[02:05:26] forever. What is the frequency of	
[02:05:29] monitoring? To know the ecological values	
[02:05:31] are preserved. I can take that. Thank you	
[02:05:33] for your question. We have a ten year	
[02:05:35] monitoring period. We're in year two. So	
[02:05:37] we actually started at year zero, which is	
[02:05:39] our baseline period. We monitor every	
[02:05:41] single year.	
[02:05:44] The performance monitoring varies a little	
[02:05:48] bit year to year. And also as the project	
[02:05:51] matures. So, for example, we're	
[02:05:55] undertaking sediment sampling for	
[02:05:57] contaminants. That's happening almost	
[02:05:59] every year in these early years. As well	
[02:06:02] as fish sampling is happening almost every	,
[02:06:04] year during almost. I think it's years	
[02:06:07] zero through five. But then as the site	
[02:06:09] matures, then that monitoring frequency	
[02:06:12] becomes a little bit less. We also monitor	
[02:06:13] for the stability, the physical stability	
[02:06:15] of the site. To understand how is sediment	
[02:06:18] moving through the site. Is there any part	
[02:06:20] of the site that's becoming unstable, do	
[02:06:21] we need to take action? We're also	
[02:06:24] monitoring the vegetation as well as all	
[02:06:27] the bugs that are produced by the plants	
[02:06:30] and in the sediment to understand what	
[02:06:33] fish might be eating. So that intensive	
[02:06:36] period occur. And all of those items are	
[02:06:39] being monitored throughout this first ten	
[02:06:41] year period. Then when we complete the te	n:
[02:06:43] year period, we enter into what's called a	
[02:06:45] 20 year stewardship phase. We will still	
[02:06:48] have some monitoring requirements during	
[02:06:50] that phase, but they will not be as	
[02:06:52] frequent and they might be slightly	
[02:06:55] different than what we're doing now	
[02:06:56] depending on what the site looks like at	
[02:06:58] that point in time. And when, as we	
[02:07:00] approached year ten of monitoring, then we	9
[02:07:03] will be working with the regulators to	
[02:07:05] develop that 20 year stewardship plan.	
[02:07:10] And just to be clear. All right. And this	
[02:07:12] will continue to go on this week. Sorry,	
[02:07:15] this has to go on forever, though, right	
[02:07:17] after this 20 year stewardship plan, we	
[02:07:19] would, we would then again meet with the	
[02:07:22] regulators and figure out what the next	
[02:07:24] step is. I anticipate that we will have	
[02:07:26] some level of monitoring beyond	



[02:07:30]	that. But, you know, to be determined what
[02:07:32]	that would look like at that point in
	time. And I wanted to just add in to
	be clear, I would imagine. Go ahead.
	Oh, just that ten years of intensive
	monitoring and the 20 years of stewardship
	our commitments at the port has already
[02:07:48]	taken on independent of this transaction.
[02:07:51]	So because of our commitment to that land,
[02:07:53]	that property, we will be doing that
	stewardship. Well, that was my
	understanding. That's why I was just
	wondering. So now that you have this
	imperpetuity obligation on top of that,
	it was just wondering, like, you know,
	obviously I would assume once the site is
	fully mature, then you would be less
	likely to have it, you know, fail, shall
[02:08:15]	we say? I would assume you're getting
	through this emergent phase, you monitor
	it, and then I would assume, right, you
	don't have to do it as frequently, but
	there's still some obligation.
	There isn't, but it does. This transaction
	does not add an additional layer of
	stewardship commitment beyond what we've
[02:08:36]	already committed to. And I think that the
[02:08:39]	port is very proud of that property and
	will be a long term stewardship in that
	area for years to come. Thank you for
	those answers. Okay, so you're saying 20
	years. 20 years is the end of our
[02:08:52]	obligation? Technically. I see three
[02:08:52] [02:08:54]	obligation? Technically. I see three fingers up.
[02:08:52] [02:08:54] [02:08:58]	obligation? Technically. I see three fingers up. I just want to know. Technically we have
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[00-40-00]	of stewardship. Thank you. Does that
	congratulate you? And we still have
	obligations, though ourselves. Right.
[02:10:07]	We're sort of paying this forward but
[02:10:09]	we're still going to have to need credits
[02:10:11]	for our own work too. Right.
	And, commissioners, we are happy to
[02:10:16]	provide additional check ins with you if
	you have more questions too. If any of you
	would like to meet myself and our
	technical team would be glad to answer
	additional questions. I don't mean to cut
[02:10:28]	you short, Commissioner Felleman. I just
[02:10:29]	want to make sure you all were aware of
	that opportunity too.
	Thank you. Thank you for letting us know.
	Do you want to answer that last question
	that Commissioner Felleman asked? Do you
	want to restate it? Is that a yes or no or
	a number that could be provided? I think
	we can just take it offline. I took up
[02:10:48]	plenty of time. Thank you. Thank you.
	Commissioner Felleman, appreciate you
	hearing. No further questions for this
	item. Is there a motion in a second to
	introduce resolution number 3224?
	So, second. Thank you. The motion has bee
	made and seconded. Commissioners, please
[02:11:05]	say I or nay when your name is called.
[02:11:07]	Clerk Hart. Thank you.
	Beginning with Commissioner Calkins. Aye.
	Thank you. Commissioner Cho. Aye. Thank
	you. Commissioner Felleman. Aye. Thank
	you. Commissioner Hasegawa. Aye. Thank
	you. And Commissioner Mohammed. Aye.
	Thank you. Five ayes, zero and Nays for
	this item. Thank you for the presentation
[02:11:27]	and for answering the questions. The
[02:11:29]	motion has passed.
	Clerk Hart, please introduce the next item
	into the record. Then deputy Executive
	Director goon will introduce the item.
	Thank you. Madam Commission president,
	members of the commission I just want to
	note that that resolution was just
[02:11:45]	introduced and it will be back before the
[02:11:47]	commission at the next meeting on June 11.
[02:11:50]	Thank you Clark Hart. And then this is
	items ten b and ten c. We will actually
	read these together today, beginning with
	ten update regarding Fisherman's Terminal
	Maritime Innovation center and site
	improvements project, interpretive signage
	and public art programs with accompanying
	item ten c authorization for the executive
[02:12:12]	director to authorize additional funding
[02:12:14]	in the amount of \$250,000 for public art
	from the Waterfront Art pool for
	Fisherman's Terminal Maritime Innovation
	center and site improvements project for a
[02:12:24]	total estimated project cost of
	\$36,858,000.
ID2-12-301	Commissioners last week we broke around of



	Fishermen's Terminal Maritime Innovation
	center. That project is part of a larger
	redevelopment effort to enhance the
	visitor experience through improved
	wayfinding signage and public art. The
	interpretive signage is nearing completion
[02:12:44]	with anticipation anticipated design
[02:12:46]	completion by the end of this month
[02:12:49]	following the status update of this
[02:12:50]	project, we will seek your authorization
	to acquire art for the site. Part of the
[02:12:55]	ongoing work of the Portwide Arts and
	Culture Board is to define the governance
	for a portwide public art program.
	Maritime has been working with the art
	program manager Tommy Gregory for art
	support and guidance on public art
	selection as well as civic art project
	management. Kira Lee, Director,
	real estate development and Planning
	Administration Kelly Purnell, Capital
	project manager, Waterfront project
	management is joining us today. Thank you
	Thank you deputy director Kuhn and
	esteemed commissioners. Happy to be here
	to talk about yet again about Fisherman's
	terminal and its redevelopment. Two parts
	right now, I'm going to be talking about
	the process to bring new interpretive
	signage to the public space improvements
	we've planned and funded as part of our
	Fisherman's terminal redevelopment
	project. And then a second presentation,
	I'll be joined with Kelly and Toni to
	talk about enhancing our art investment at
	Fisherman's terminal in line with our
	construction of the awesome Maritime
	Innovation center. So next slide please.
	Next slide.
	This update is related to some important
	cultural investments we're making as part
	of our overall Fisherman's terminal
	revitalization project.
	What we're going to talk about here is
	progress on establishing new interpretive
	signage and the partnerships that we've
	invoked to make this new signage relevant
	to our contemporary understanding of our
	culture and our emphasis on
	fishing and the history of fishing at
	Fisherman's terminal.
	Providing new site improvements was a
	primary goal of the Fisherman's terminal
	strategic plan that was pursued in 2016.
	At that time, we embarked on a strategic
	plan for the renewal and revitalization of
	Fisherman's terminal at its centenary.
	One of the key assessments that guided out
	projects was the interest in engaging
	the public on the past and the future of
	Fisherman's terminal.
	A whole series of improvements to the
	public realm came out of this aspiration
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[02:15:28]	to provide for educating the public about
	the role of fisheries to hopefully
	increase revenues for our existing
	businesses there, to improve the
	partnership between the port of Seattle
	and interested organizations, and increase
	the literacy of the general public on
	the maritime industry. Those were the
	focus of our interpretive signage goals,
	and you'll see how we've been working with
	that ever since to bring us to where we
	are today. Next slide, please.
	The Fisherman's terminal site improvements
	include not only the interpretive signage
	and art programs which we'll be speaking
	about today, but a whole series of
	reinvestments that channel the public into
	important vantage points throughout the
	terminal to look and watch this working
	waterfront from a safe and proximate
	distance so the fishers can do their work
	and other laborers and tenants can do
	their work, while at the same time
	providing for an invitation to the general
	public to come in and learn more.
	These improvements are three general
	buckets landscaping, which include
	improvements to the crosswalks signage,
	the interpretive program we're going to be
	talking about in detail today, but also
	comprehensive wayfinding for all modes of
	travel throughout the Fisherman's terminal
	site and a new monument sign in
	the entranceway along Emerson and
	improvements to the site lighting. This
	illustration shows you generally where
	these overall improvements will go, but
	today we're going to focus on the
	interpretive signage. Next slide, please.
	In order to really come to grips with the
	needs of improving the interpretive
	signage, we had to look at what our
	aspirations were, but also look at what's
	there today. Many, if not all, of you have
	been out to Fisherman's terminal, and when
	we hired Cascade, a signage
	firm that supported this overall project
	in its early days, they were looking at
	what the existing signage performed, how
	well it performed, what it was consisting
	of, and what we wanted to do with it.
	One of the major facets of their
	observations was an absence of the
	indigenous life and the immigrant workers
	voice and the interpretive history content
	that was on the science that we have
	today. That became for us a major focus as
	we picked up that content and repurposed
	it for the new project that we're going to
	be talking about today. Next slide,
[02:18:20]	
102:18:231	There are three main focuses on our



[02:18:26] interpretive signage program to promote [02:18:29] visitor and worker safety was number one. [02:18:33] It's a very complicated task to both be [02:18:35] inviting but also be very boundaried [02:18:39] in the ways that we want people to observe [02:18:42] with their whole families. What's going on [02:18:44] at the water's edge, where the North [02:18:47] Pacific fishing fleet is doing incredible [02:18:49] work on a seasonal basis. [02:18:52] But we wanted to be engaging, so we [02:18:56] took an inventory of the existing signage [02:18:59] and we critiqued it. We also were [02:19:02] sensitive to the fisherman's memorial. [02:19:04] This important collective memorial [02:19:07] memorializes those that have been lost at [02:19:09] sea in the pursuit of fishing as business. [02:19:13] These are often family operations, as you [02:19:15] all know, and we wanted to make sure that [02:19:18] our signage was responsive and respectful [02:19:20] of the memorial, which will be untouched [02:19:22] in our new program. Next slide, please. [02:19:29] We hired a group of professionals to [02:19:31] support us, starting with Mayor Reed, who [02:19:34] is an interpretive signage consulting [02:19:37] firm that's a sub to our architect, [02:19:39] Miller hall that are based in Portland, [02:19:42] Oregon. We hired Sharon Boswell [02:19:46] with a firm called Statistical Research. [02:19:48] which I know doesn't sound much like [02:19:50] signage or history, but she is a historian [02:19:54] through competitive process. We selected [02:19:57] because she had great depth in [02:19:59] understanding and contextualizing [02:20:01] environment and ecological history along [02:20:04] with native history, and has been working [02:20:06] in the region for decades. And then we [02:20:09] hired headwater people consulting to [02:20:11] provide stakeholder outreach and [02:20:13] recommendations on what we anticipated was [02:20:16] a lively, refreshing new component [02:20:19] of the history to engage the native [02:20:23] experience of fishing. Next slide, [02:20:26] please. We also put [02:20:30] together a robust stakeholder engagement [02:20:33] process that represented fishermen in the [02:20:35] region, tribal representatives, [02:20:39] Washington's maritime blue, who will be [02:20:42] our tenant operator at the Maritime [02:20:44] Innovation center, and local historians [02:20:46] familiar with interpretive histories at [02:20:49] Mohai, the Nordic Museum, the Burke [02:20:52] Museum. We kicked off in May of 2023 [02:20:56] to invite feedback from the stakeholders, [02:20:58] and they continued to be engaged. Next [02:21:01] slide. We also have [02:21:05] a lot of people inside the porch [02:21:07] supporting this process, depending on [02:21:09] their roles, and that included folks [02:21:13] already at Fisherman's terminal, Andy [02:21:16] Gregory, Root, Paris Suiter, Dalmas, [02:21:19] myself, and obviously Kelly. But Devlin, [02:21:24] Jessica Carlson and Roxanne Murphy is our [02:21:28] latest investor here, our new tribal



[02:21:33]	liaison. Next slide, please.
	As I mentioned in my earlier comments,
	native engagement was central part
	of our process, working both with Atwater
	people, but also working
	with our historian Sharon Boswell to learn
[02:21:55]	ourselves more about the native experience
	at Fisherman's terminal, both past and
	present, and to arrive
	at some fundamental interests that are
[02:22:06]	just strictly related to tribal fishing in
[02:22:09]	the Puget Sound. So you'll see that
[02:22:12]	feedback figures into an entire panel
[02:22:15]	dedicated to the attainment of fishing
	rights, particularly the bulk decision,
[02:22:20]	which is a key factor in how we are
[02:22:23]	adjudicating native fishing throughout the
	Puget Sound and a key achievement in the
[02:22:28]	civil rights struggle that native fishers
	engaged in in the seventies and eighties.
	But another key feature that we got
	from our engagement with headwater people
	is that all the panels, regardless of
	their topic, will feature some
	representation of the native experience.
	So we're pleased with that contribution as
	well. And I think it's important to say
	that we hired Sharon as a historian, and
	of course, she produced history for us.
	But what we also learned from our
	discussions with the native tribal members
	was that natives are still fishing in the
[02:23:06]	Puget Sound. They are doing so today with
[02:23:06] [02:23:08]	Puget Sound. They are doing so today with great gusto, and we all know that. So we
[02:23:06] [02:23:08] [02:23:11]	Puget Sound. They are doing so today with great gusto, and we all know that. So we made some modifications there in the
[02:23:06] [02:23:08] [02:23:11] [02:23:13]	Puget Sound. They are doing so today with great gusto, and we all know that. So we made some modifications there in the process of updating the more contemporary
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[02:24:40]	panels, four at the rotunda, and I'll show
	you in a map, just a moment. Four at the
	waterfront near the Fisher's memorial and
[02:24:50]	historic photograph chronology in the
[02:24:53]	public breezeway in the c 15 building.
	The maritime Innovation center will have
	its own signage in this interpretive
[02:25:01]	program. Next slide, please.
[02:25:08]	Here's roughly a map of where those signs
	will appear. Although some of the content,
	and as continuing to move around, these
	sign captions do represent, broadly
[02:25:20]	speaking, what we've ended up with. Sign
[02:25:24]	on site orientation a sign on the cultural
	history of the site, one on fishing
	rights, one on sustainability within
	the fishing community, an invitation to
[02:25:38]	explore Fisherman's terminal, a discussion
[02:25:41]	of the fishing way of life from multiple
	perspectives, an invitation to learn more
	•
	about fishing vessels and gear and fish
[02:25:49]	themselves and that soliciting for the
[02:25:52]	maritime innovation center. Next slide,
[02:25:56]	
	Here are some examples that are still in
	development, and after this,
[02:26:06]	both Kelly and I can take questions.
[02:26:09]	As I mentioned, one of the key
[02:26:13]	facets is the fish themselves. And in the
	sign that you see on the left here in red
	would talk about salmon as
	a species and what it is meant for both
[02:26:27]	natives and other fishers to fish salmon
[02:26:32]	in the Puget Sound. Now, one feature
	I want to point out, I guess I
	can't point on those slides, but you'll
	see this little QR code maybe could
[02:26:47]	be pointed out below the first text
[02:26:52]	block. Thank you.
	So QR codes have been around for a very
	long time, but as all of us that went
	through the pandemic have learned, it's a
[02:27:03]	great way to explain, extend content, or
[02:27:06]	provide content for any kind of
	poster, anything like that. What we've
	been pursuing here is that
	each of our signs will be, in effect,
	continuously updated on the web, so that
[02:27:25]	if you were intrigued by what you learned
[02:27:27]	on the sign, you can go to the QR code,
	pull up a website site that will have even
	more content and interest for those
	that want to pursue that. So we're really
[02:27:39]	excited about the website that will also
	provide new content in historic
	observations and contemporary observations
	of life at Fisherman's terminal, along
	with some of these topics also in the
[02:27:54]	bottom here, this north Pacific fisheries,
	some of the signs, like this one,
	will be improved with sculptural elements.
	So each of these fish species will
[02:28:06]	actually be built out in a more 3d



[02:28:10] sculptural connection, similar to the base
[02:28:13] of the memorial that you see on this slide
[02:28:16] to your right. That will provide a
[02:28:20] physical experience, if you touch it,
[02:28:22] that also will enhance the ADA
[02:28:27] component so that the blind can also
[02:28:31] navigate those species in a different way,
[02:28:33] in a more sculptural way. And there will
[02:28:35] be several signs like that that will be
[02:28:37] improved with some of these sculptural or
[02:28:40] interactive elements.
[02:28:43] We are finalizing our content. We welcome
[02:28:47] your interest in this project. We hope to
[02:28:51] complete our content in the next two
[02:28:55] months, and that will allow these signs to
[02:28:58] be created and installed in time for our
[02:29:01] opening days of the maritime Innovation
[02:29:04] center and our other improvements. Next
[02:29:07] slide, and then we can take your
[02:29:09] questions. And then, Kelly, is there
[02:29:11] anything else that I missed that I should
[02:29:13] have said, or did I get everything?
[02:29:16] Nope, you captured it all. Well done.
[02:29:21] Happy to take questions. Great. Thank you
[02:29:24] so much for the presentation, and this is
[02:29:26] an exciting project. Commissioners, are
[02:29:29] there any questions for staff at this
[02:29:31] time?
[02:29:36] All right, hearing. No questions for this
[02:29:39] item. Commissioner Felleman,
[02:29:43] Commissioner Felleman.
[02:29:48] You're muted. You're on mute, sir. Never
[02:29:51] did that before. Thank you so much. I do.
[02:29:54] I'm a big fan of interpretation, you know,
[02:29:56] and I have, like, two questions. One is,
[02:29:59] I think the QR code idea is really great
[02:29:59] I think the QR code idea is really great [02:30:02] and allows, like,
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	have provided us with ideal word count.
	We've exceeded it in most cases. I have a
	feeling it's going to go back and forth
	until we land on something.
	And now here's my perspective, for what
	it's worth. I'm the person, the 10%
[02:31:49]	that read every word on an interpretive
[02:31:52]	panel, I recognize. I'm not that, you
	know, that's weird. Right? But you
[02:31:58]	want to give them enough to get going. So
	we may end up with a smaller number of
[02:32:05]	words on a sign,
[02:32:08]	especially since we've engaged with this
[02:32:11]	content enhancement strategy with the QR
[02:32:14]	code. So stay tuned.
[02:32:18]	We probably will exceed the word counts
[02:32:21]	that our designers have come up with, but
	not greatly so. And most of us need
[02:32:26]	readers past 40 anyway. So we'll try to
[02:32:29]	keep the signs or the words big
	enough to read. Kelly, did you, were you
[02:32:35]	able to find out what, how big these signs
	are? So the big ones that you see here,
	the vertical signs are three and a half
	feet by 7ft tall, and the horizontals
	are about a foot and a half tall by 4ft
	wide. So they're pretty big. Kira's right.
	We have gone back and forth a little bit
	on the word count. We have a treasure
	trove of really good content that has been
	provided to us by both our historian and
	also headwater people who've done some
	narrative writing for us, for the QR
	codes. So it's the big debate as we're
	finalizing content of what should go on
	the sites and what should be in that
	digital content. So it's an ongoing
	process that we're whittling down with our
	designers. I'm clearly. But 7ft is
	a lot bigger than looking at this. So that
	does help interpret that.
	Just two quick other things. One is across
	the way is the Seattle Maritime Academy.
	And so in terms of, like, how would you
	get a job in the fishing industry? Or how
	would you get a job in the maritime industry? Is there like a straight up
	workforce content? I see in the blue
	economy thing, it says, you know, the last
	line says jobs of the future, but, like,
	you know, where would I go? Isn't this an
	opportunity to have, you know, dub dub
	dub, get a job? Yeah, absolutely.
	And we'll be working on that in the
	extended program for sure. But it's a
	great observation. Thank you for that.
	We do have another briefing for ten c, is
	my understanding, but could we call the
	vote for that? These two items are
	connected, and it's. The ten c is.
	The amount that being asked is 250,000 is
	my understanding, which is actually within
	the executive director's delegation of
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[02:34:38] vote on it immediately.

[02:34:36] authority. And so we would like to take a

Transcript of Regular Meeting on May 28, 2024 12:00pm Port of Seattle.

[02:34:41] So thank you, madam Commission president. [02:34:43] Members of the commission. I would just [02:34:44] ask staff if they have any material [02:34:47] information that they want to provide in [02:34:49] the Tennessee briefing if there's anything [02:34:52] we do. Yeah. [02:34:56] Point of order, Madam President, I move [02:34:59] to remove this item from the agenda as it. [02:35:03] The requested amount is below the [02:35:05] delegated authority. One moment. Let me [02:35:08] look at that, please. Thank you, [02:35:10] Commissioner Hasegawa. Either that or we [02:35:12] can call the vote now. Well, I think there [02:35:14] was a reason, so let me look at that very [02:35:17] quickly. The estimated project cost is 36 [02:35:21] million. So I think that the additional [02:35:23] 250,000 was in addition to funding that [02:35:26] had already been appropriated, putting it [02:35:28] over the \$2 million threshold for [02:35:30] delegation. I see. Do you want to remove [02:35:33] your motion, Commissioner Hasegawa? At that [02:35:34] point, [02:35:37] I. Excuse me. What was the motion? [02:35:41] Okay, great. Okay. All right. Perhaps [02:35:44] staff could proceed to the next item. We [02:35:48] would actually like to call the vote for [02:35:50] this item. Okay. So the presentation. [02:35:53] We've reviewed the materials. I'm hearing [02:35:55] you, commissioner. Thank you. So I'm [02:35:59] motion approval for item ten c. [02:36:03] That would be appropriate. I'll second it. [02:36:06] The motion has been made and seconded. [02:36:08] Clerk Hart, please call the roll. Thank [02:36:11] you. One moment. Beginning with [02:36:14] Commissioner Calkins. Thank you. [02:36:17] Commissioner Cho. Aye. Thank you. [02:36:19] Commissioner Felleman. Aye. Thank you. [02:36:22] Commissioner Hasegawa. Aye. Thank you. [02:36:24] Commissioner Mohammed. Aye. Thank you. [02:36:26] Five. I zero nays for this item. Thank [02:36:29] you. Thank you. Thank you. [02:36:32] The motion is passed. Appreciate the [02:36:35] presentations we've received this far. [02:36:37] I'm gonna move this along in the agenda. [02:36:40] All right. So we don't have any [02:36:41] presentation or staff reports scheduled [02:36:43] for today. So this brings us to item [02:36:45] twelve, which is referrals to committees [02:36:48] and closing comments. So this concludes [02:36:51] our business meeting agenda for today. [02:36:53] Are there any closing comments at this [02:36:55] time or motions related to committee [02:36:56] referrals for commissioners? One quick [02:36:59] one. Commissioner Cho, I just want [02:37:02] to acknowledge a very special guest we [02:37:05] have in the room today. Walker Britton. [02:37:08] He's right here in the audience, is [02:37:10] shadowing me today. He's a high school [02:37:11] student from UPREP, my alma mater. He's [02:37:15] graduating in two weeks, so [02:37:16] congratulations. And if I recall



[00 07 40]
[02:37:19] correctly, you're going to Wake Forest
[02:37:20] University. So excited for you there.
[02:37:22] He's shadowing me this week because he has
[02:37:25] an interest in politics and business, and
[02:37:28] this is the place for both. And so good
[02:37:32] on you. This is for a senior project,
[02:37:36] which means he's far ahead of I was when I
[02:37:38] was a senior at UPREP. So good on you.
[02:37:40] Last week, he spent some time with
[02:37:43] Congresswoman Marie Gluzenkamperez and
[02:37:46] Nick Brown, running for state ag on
[02:37:49] the campaign side. And then this week, he
[02:37:52] has the privilege of following me around
[02:37:54] to learn about the bureaucracies of local
[02:37:56] government. And I've recently also
[02:38:00] learned that if he doesn't finish this
[02:38:01] project, he doesn't get to graduate,
[02:38:03] which means I hold your future in my
[02:38:05] hands. But, no, it's been a pleasure to
[02:38:08] have you. I'm really glad I had this
[02:38:10] opportunity to show you what it's like.
[02:38:12] Wish you all the best, Walker. And we're
[02:38:15] going to make sure you have the best in
[02:38:17] your project in your class. I yield.
[02:38:20] Thank you. You should have invited aye. to
[02:38:21] the dais. I didn't know that today. Oh,
[02:38:23] no. Commissioner Calkins. Just a quick
[02:38:26] echo of something deputy executive
[02:38:29] director Goon brought up in executive
[02:38:31] director reports, which is our
[02:38:33] commemoration of Memorial Day that has
[02:38:35] become, for me, a very special holiday and
[02:38:38] something that, with my kids and their
[02:38:40] love of history, we've kind of, we dive
[02:38:42] into a learning story about a particular
[02:38:46] service member who died in combat. And I
[02:38:48] would commend that to all parents. It's a
[02:38:50] great exercise in learning about our
[02:38:52] nation's history and the extraordinary
[02:38:54] acts of service that people perform on our
[02:38:57] behalf. And so I think it's a wonderful
[02:38:58] way to celebrate that holiday and
[02:39:01] something we're going to do carrying
[02:39:03] forward. Thank you, commissioner.
[02:39:05] Commissioner Hasegawa thank you,
[02:39:06] President Mohammed. I just wanted to raise
[02:39:08] that I participated last week in a press
[02:39:11] conference with Governor Inslee, former
[02:39:13] EPA administrator McCarthy Paulina
[02:39:17] from the Duwamish River Community Council,
[02:39:22] and that was it. To raise awareness
[02:39:26] about the funds, the public funds that we
[02:39:29] received in order to fund some of our big
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[02:39:31] transformative projects, such as T five.
[02:39:31] transformative projects, such as T five. [02:39:35] So we got to get a walking tour of the
[02:39:31] transformative projects, such as T five. [02:39:35] So we got to get a walking tour of the [02:39:38] terminal hosted by our operators,
[02:39:31] transformative projects, such as T five. [02:39:35] So we got to get a walking tour of the [02:39:38] terminal hosted by our operators, [02:39:42] SSA, and we talked about how
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[02:40:03]	ports, clean air strategy come
[02:40:06]	exclusively from the Climate Commitment
[02:40:08]	act and the funds that it generates. So we
[02:40:10]	look forward as a commission to be able to
[02:40:13]	support continued revenue streams from the
[02:40:16]	CCA and bringing that into forward as well
[02:40:19]	in NWSA. Thank you, Commissioner Hasegawa
	Are there any additional comments?
	Commissioner Felleman? I didn't see your
[02:40:29]	hand up. Okay, now I do. Commissioner
[02:40:31]	Felleman, I just put it up. I guess
[02:40:34]	I missed the motion for the last item that
[02:40:38]	we decided not to discuss the art project
	at Fisherman's terminal. But being on the
	art committee, I feel compelled to just
[02:40:46]	say a couple things. I think the artist
[02:40:49]	selected is really beautiful. We did
[02:40:51]	unfortunately get a tagged the dosey
	mural as you come in gets tagged. And so
	it's something that we have to be
	continuously concerned about with the
	invest in art, that we have a way to
	maintain it as well. And I think these
	projects have been very collaborative.
	But I know we're waiting on getting some
	sort of a one port art project
	consultants report so that we can move
	forward as having this unified vision that
	the commission had passed some time ago.
	And I forget when that consultant's report
	is due, but I think it's very important
	that we have this really phenomenal art
	program port wide. And I just ask that
	we get a sense of when it's going to be
	done. Thank you,
	Commissioner Felleman, and we'll make sure
	that we get answers to you for those
	questions.
	So that, are there any comments from
	deputy executive director Goon? No. Thank
	you for your time today, commissioners.
	Wonderful. So hearing no further comments
	and having no further business, if there
	are no objections, we are adjourned. And
[02:42:04]	the time is now. 02:45 p.m. thank you.

END OF TRANSCRIPT